

CURRICULUM VITAE

CHRISTINE MARTELL

SCHOOL OF PUBLIC AFFAIRS
UNIVERSITY OF COLORADO DENVER

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ACADEMIC POSITIONS

- 2019-Present University of Colorado Denver, School of Public Affairs, Professor
2008-2019 University of Colorado Denver, School of Public Affairs, Associate Professor
2012-2015 University of Colorado Denver, School of Public Affairs, Director, Master in Public Administration Program
2001-2008 University of Colorado Denver, School of Public Affairs, Assistant Professor
2000-2001 University of Colorado Denver, Graduate School of Public Affairs, Assistant Research Professor
1999-2000 Indiana University, School of Public and Environmental Affairs, Associate Instructor
1996-1997 Indiana University, School of Public and Environmental Affairs, Associate Instructor
1995-1996 Indiana University, School of Public and Environmental Affairs, Assistant Instructor
1990-1992 Lobatse Senior Secondary School, Lobatse, Botswana, Senior School Teacher (U.S. Peace Corps)
1987-1990 University of Massachusetts, Department of Mathematics and Statistics, Teaching Assistant

EDUCATION

- 2000 Ph.D. in Public Affairs, Indiana University, Bloomington IN
Concentrations in Public Finance, Policy Analysis, and International Development, Minor in Economics
1995 Masters in Urban and Regional Planning, Virginia Polytechnic Institute and State University, Blacksburg VA
Concentration in International Development Planning
1990 B.S. in Mathematics, University of Massachusetts, Amherst MA
Concentration in Applied Mathematics

PROFESSIONAL EXPERIENCE

- 2018 Consultant, Inter-American Development Bank, Washington DC (June-December). Prepare comparative study of the conditions to develop and deepen access of selected large cities in Latin America to capital financing for infrastructure.
2016 Consultant, Inter-American Development Bank, Washington DC (April-December). Develop methodology and write literature review for a 5 country case study research project on subnational government credit markets in Latin America. Evaluate completed cases for methodological compliance.
2013 Facilitator, *Fulbright Scholars and Hubert Humphrey Alumnae Conference*, Entusi, Lake Bunyonyi, Uganda (October 25-27). Conducted weekend-intensive facilitation of Fulbright Scholars and Hubert Humphrey Alumnae on development issues with end-goal of achieving operational action steps for short- and medium-term.

- 2012 Instructor, Columbia University Middle East Research Center, Institute for Sustainable Development Practices (June 3-7). Prepared and conducted *Fiscal Decentralization Training Course*, Amman, Jordan. (with Dr. Phyllis Resnick).
- 2004 Instructor, Andrew Young School of Policy Studies, Georgia State University (August 11th and 12th). Lectured on *Debt, Capital Budgeting, Cost-Benefit Analysis, and Privatization for Public Budgeting and Fiscal Management Training Course*, Atlanta, GA.
- 2001 Adjunct Faculty, Lincoln Institute of Land Policy, Cambridge, MA (November 5-7). Lectured on *Infrastructure Pricing and Privatization* for the series *Urban Development and Infrastructure Planning*, held at the International Center for Land Policy Studies and Training (ICLPST) in Taoyuan, Taiwan.
- 1997 Instructor, U.S. Treasury, *Ministry of Finance Budget Training Workshop in Tbilisi, Republic of Georgia* (November).
- 2000-2001 Researcher, Scientific and Cultural Facilities District, Denver, CO. Projected the revenue streams for the district to provide information useful for policy making regarding the reauthorization of earmarked sales tax revenues. Explored effects of economic downturn on organizational financing.
- 1998, 1999 Visiting Scholar, Fundação Getulio Vargas, Rio de Janeiro, Brazil. Invited to use the foundation's facilities while I conducted field research for my doctoral dissertation on municipal credit systems in Brazil.
- 1998 Consultant, International Food Policy Research Institute, Washington D.C. (May-October). Researched and prepared two research proposals on public expenditures on agriculture in developing countries and political economy, and wrote a research paper on the East Asian transition economies.
- 1996 Research Assistant, *Property Tax Study*, School of Public and Environmental Affairs, Indiana University, Bloomington, IN (May-November). Participated in research on the Indiana property tax system by analyzing data, elementary SAS programming, and report writing.
- 1993-1995 Senior Editorial and Research Assistant, Institute for Public Management, Virginia Polytechnic Institute and State University, Blacksburg, VA.
- Edited the journal of Public Budgeting & Finance and ensuring smooth functioning of journal publishing process.
 - Wrote a budgeting workbook to be used in graduate budgeting classes.
 - Quantitative and qualitative data entry.
- 1989 Research Assistant, National Science Foundation, Worcester Polytechnic Institute, Worcester MA (Summer). Researched and reported on the mathematics of Game Theory.

REFEREED JOURNAL ARTICLES

- 2018 Moldogaziev, Tima, Salvador Espinosa, and Christine R. Martell. "Information Capacity and Subnational Capital Market Development," *Public Finance Review*, 46(6): 974-1001, <https://doi.org/10.1177/1091142117711018>.
- 2018 Espinosa, Salvador, Jennifer Martinez, and Christine Martell. "Local Government Tax Institutions in Mexico: Why Are Some Municipalities in Mexico May Be Better Property Tax Collectors than Others?," *Gestión y Política Pública*, XXVII(7): 375-395.
- 2017 Van Leeuwen, James M., Tinotenda Sekeramayi, Christine Martell, Michael Feinberg, and Sam Bowersox-Daly. "A Baseline Analysis of the Katanga Slums: Informing Urban Public Policy in Kampala, Uganda" *African Population Studies*, 31(2): 3845-3854.
- 2016 Ely, Todd and Christine Martell. "Costs of Raising (Social) Capital through Minibonds," *Municipal Finance Journal*, 37(3): 23-44.

- 2015 Espinosa, Salvador and Christine R. Martell. "Building Bond Repayment Capacity in Developing Countries: A Study on Property Tax Collections and Debt Affordability in Mexico," *International Journal of Public Administration*, 38(3):227-236.
- 2013 Martell, Christine R., Sharon N. Kioko, and Tima Moldogaziev. "Impact of Unfunded Pension Obligations on Credit Quality of State Governments" *Public Budgeting and Finance*, 33(3):24-54.
- 2013 Ely, Todd L., Christine R. Martell, and Sharon N. Kioko. "Determinants of the Credit Rating Fee in the Municipal Bond Market" *Public Budgeting and Finance*, Spring 33(1): 25-48.
- 2012 Martell, Christine R. and Robert S. Kravchuk. "The Liquidity Crisis: The 2007-2009 Market Impacts on Municipal Securities" 2012. *Public Administration Review*, 72(5): 668-677.
- 2012 Kioko, Sharon N. and Christine R. Martell. "Impacts of TEL Structure on Government Spending" *Public Finance Review*, 40(6): 736-766.
- 2011 Fitzpatrick, Jody, Malcolm Goggin, Tanya Heikkila, Don Klingner, Jason Machado, and Christine Martell. "A New Look at Comparative Public Administration: Trends in Research and an Agenda for the Future" *Public Administration Review*, November/December, v71 (6): 821-830. [lead article]
- 2010 Martell, Christine R. and Robert S. Kravchuk. "Bond Insurance and Liquidity Provision: Impacts in the Municipal Variable Rate Debt Market, 2008-2009" *Public Finance Review* 38(3): 378-401.
- 2009 Martell, Christine R., Michael Dougherty, and James Fielding Smith. "Tribute to Richard E. Zody" *Public Budgeting & Finance*, 29(1):1-11.
- 2008 Martell, Christine R. "Fiscal Institutions of Brazilian Municipal Borrowing" *Public Administration and Development*, 28(1): 30-41.
- 2007 Martell, Christine R. "Debt Burdens of Overlapping Jurisdictions" *Municipal Finance Journal*, 28(2): 1-23.
- 2007 Martell, Christine R. "Municipal Government Accountability in Brazil" *International Journal of Public Administration*, 30(12-14): 1591-1619.
- 2007 Martell, Christine R. and Paul Teske. "Fiscal Management Implications of a TABOR Bind" *Public Administration Review*, 67(4):673-687.
- 2006 Martell, Christine R. and George M. Guess. "Development of Local Government Debt Financing Markets: Application of a Market-Based Framework" *Public Budgeting and Finance*, v26(1): 88-119.
- 2005 Martell, Christine R., Cecilia Cadena, and M. Jae Moon. "Estudio comparativo basado en la comunidad de organizaciones no lucrativas que prestan servicio social en Estados Unidos y México: dos caminos diferentes" *Revista Estudios Políticos*, no.6:11-36.
- 2004 Martell, Christine R. and Bridget M. Smith. "Grants and Long-term Debt Issuance: Is There an Effect? Is There Symmetry?" *Public Budgeting and Finance*, Fall v24(3):65-81.
- 2004 Martell, Christine R. "Dedicated Funding for Arts, Culture, and Science" *Public Finance and Management*, symposium "Culture and Public Finance." V4(1): 50-74.
http://www.spaef.com/PFM_PUB/index.html
- 2003 Martell, Christine R. "Municipal Investment, Borrowing, and Pricing under Decentralization: The Brazilian Case" *International Journal of Public Administration*, v26 (2):173-196, 2003.

PEER-REVIEWED BOOK CHAPTERS

- 2019 Martell, Christine R. "TIF for Major Project Development: The Case of the Stapleton Airport Redevelopment" Chapter in *Tax Increment Financing and Economic Development: Uses, Structures and Impact*, 2nd Edition, edited by Craig L. Johnson: Albany, NY: SUNY Press.

2012 Martell, Christine R. and Adam Greenwade. "Profiles of Local Government Finance" in *The Oxford Handbook of State and Local Government Finance*, Oxford University Press, eds. Robert Ebel and John Petersen, p. 176-197.

2010 Martell, Christine R. "Budgeting in Brazil under the Law of Fiscal Responsibility" in *Comparative Budgeting*, ed. Charles Menifield, Jones and Bartlett, ch. 19: 353-368.

2010 Martell, Christine R. "Citizen Investors: Financing Urban Infrastructure" *Urban Governance, Infrastructure, and Finance*, ed. G. Ramesh, Taylor and Francis, p. 263-282.

2010 Siddiki, Saba N., Anu Ramaswami, and Christine Martell. "Defining and Measuring Sustainability in Public-Private Water Infrastructure Partnerships in Developing Countries" *Public Private Partnerships*, ed. G. Ramesh et al., Routledge, Taylor & Francis, p. 266-281.

2007 Martell, Christine R. and Peter deLeon. "Stage Heuristics in Policy Sciences" in the *Encyclopedia of Public Administration and Public Policy*, edited by Jack Rabin. New York, NY: Marcel Dekker, Inc., p. 1796-1798.

2006 deLeon, Peter, and Christine R. Martell. "The Policy Sciences: Past, Present, and Future" Chapter for the *Handbook of Public Policy*, edited by B. Guy Peters and Jon Pierre. London: Sage Press: 31-48.

2003 deLeon, Peter, and Christine R. Martell. "Policy Sciences Approach," in *Encyclopedia of Public Administration and Public Policy*, edited by Jack Rabin. New York, NY: Marcel Dekker, Inc., p. 939-942.

GRANTS

2017	<u>ORS</u> —for research assistant support.	\$3000
2015-2020	<u>No Wrong Door</u> —grant for evaluation of the No Wrong Door program, by Colorado Department of Health Care Policy and Financing (PI is Danielle Varda). My role is to estimate program cost by pilot site.	\$200,000
2015	<u>Fulbright</u> —to study municipal finance in Mozambique for a year.	Unfunded
2015	<u>USAID</u> —Rwanda Rural Workforce Enrichment	\$328,000
2015	<u>CUOnline Course Development Grant</u> —course development grant awarded by CUOnline to develop Governmental Budgeting and Accounting (PUAD 5503) course in online format.	Unfunded
2010	<u>National Science Foundation</u> —"Liquidity and Credit Risk in Municipal Variable Rate Debt Markets" to empirically assesses credit and liquidity risks in the context of municipal variable rate debt markets to inform how different forms of risk affect price.	\$419,016
2008	<u>CIBER Research Support Grant</u> —research grant awarded by the Center for International Business Education and Research, Institute for International Business, Denver, CO to present "Citizen Investors: Financing Subnational Governments in Developing Countries" for <u>Indian Institute of Management Bangalore</u> , Third International Conference on Public Policy and Management, Bangalore, India (August 4 th -6 th , 2008).	\$1000
2008	<u>YUMP Research Grant</u> —research grant awarded by CU Denver and matched by the School of Public Affairs to support international travel to India to present "Citizen Investors: Financing Subnational Governments in Developing Countries" for <u>Indian Institute of Management Bangalore</u> , Third International Conference on Public Policy and Management, Bangalore, India (August 4 th -6 th , 2008).	\$500

2007	<u>Faculty Development Mentor Grant</u> —grant awarded by CU Denver to explore research opportunities.	\$1000
2006	<u>YUMP Research Grant</u> —research grant awarded by CU Denver and matched by the Graduate School of Public Affairs to support professional activities at <u>Association for Budgeting and Financial Management</u> , annual conference, Atlanta, GA (October 19 th -21 st , 2006).	\$600
2005	<u>YUMP Research Grant</u> —research grant awarded by CU Denver and matched by the Graduate School of Public Affairs to present “TABOR Binds Beyond the Budgetary Horizon” for <u>Association for Budgeting and Financial Management</u> , annual conference, Washington D.C. (November 10 th -12 th , 2005).	\$600
2004	<u>YUMP Research Grant</u> —research grant awarded by CU Denver and matched by the Graduate School of Public Affairs to present “Public Finance Implications of Special District Governance” for <u>Association for Budgeting and Financial Management</u> , annual conference, Chicago, IL (October 7 th -9 th , 2004).	\$500
2004	<u>CIBER Research Support Grant</u> —research grant awarded by the Center for International Business Education and Research, Institute for International Business, Denver, CO to present “Brazilian Municipalities and the Law of Fiscal Responsibility” accepted at the <u>International Public Management Network</u> , Fundação Getulio Vargas, Rio de Janeiro, Brazil (November 17 th -19 th , 2004).	\$1000
2004	<u>Center for Faculty Development Grant</u> —research grant awarded by the University of Colorado at Denver to fund a pilot study entitled “Special Districts and the Public Purse.”	\$2000
2003	<u>YUMP Research Grant</u> —research grant awarded by CU Denver and matched by the Graduate School of Public Affairs to present “Sequencing Transition to Municipal Bond Markets” for <u>Western Social Science Association</u> , Salt Lake City, UT (April 21-24, 2003). (with George Guess).	\$400
2003	<u>CIBER Research Support Grant</u> —research grant awarded by the Center for International Business Education and Research, Institute for International Business, Denver, CO to present “Sequencing Transition to Municipal Bond Markets” accepted at the <u>36 International Meeting of Public Finance</u> , National University of Córdoba, Córdoba, Argentina (September 17 th -19 th , 2003).	\$1000
2002	<u>YUMP Research Grant</u> —research grant awarded by CU Denver and matched by the Graduate School of Public Affairs to enhance scholarly activities.	\$400
2002	<u>YUMP Research Grant</u> —research grant awarded by CU Denver and matched by the Graduate School of Public Affairs to enhance scholarly activities.	\$400
2001	<u>Parker Area Cultural Study</u> —grant awarded by the Town of Parker to conduct study on demand for cultural amenities.	\$2500
2001	<u>CIBER Course Support Grant</u> —teaching incentive grant awarded by the Center for International Business Education and Research, Institute for International Business, Denver, CO to develop a graduate course entitled “International Development and Intersectoral Service Provision.”	\$1500
2001	<u>Hybrid Course Support Grant</u> —teaching incentive grant awarded by CU Online for use in developing a hybrid (half online, half in-class) graduate budgeting course.	\$2000

2001	<u>YUMP Research Grant</u> —research grant awarded by CU Denver and matched by the Graduate School of Public Affairs to enhance scholarly activities.	\$100
2001	<u>YUMP Research Grant</u> —research grant awarded by CU Denver and matched by the Graduate School of Public Affairs to enhance scholarly activities.	\$400
2001	<u>Policy Research Grant</u> —grant awarded by the Center for Arts and Culture, Washington D.C. for study of <i>Special Taxing Districts</i> and their use in funding the arts and cultural sectors.	\$5,000
2000-2001	<u>US Mexican Exchange Grant</u> —Travel grant awarded by the US Mexican Consortium of Public Administration Schools and funded by the United States Information Agency (USIA), Washington D.C. to cover expenses of comparative study of decentralization involving local governments and civil society organizations.	Travel costs
1995-1997, 1999-2000	<u>Doctoral Teaching Fellowship</u> —Awarded by the School of Public and Environmental Affairs, Indiana University, Bloomington, IN.	\$5000 per semester

NON-PEER REVIEWED PUBLICATIONS

Reports

2016	Martell, Christine R. “Enhancing Access to Capital Financing for Sustainable Urban Infrastructure: A Review of the Literature” Economic and Sector Work, Manuscript, Inter-American Development Bank, Washington D.C.
2016	Martell, Christine R. “Enhancing Access to Capital Financing for Sustainable Urban Infrastructure: Methodology for Comparative Study” Economic and Sector Work, Manuscript, Inter-American Development Bank, Washington D.C.
2012	Martell, Christine R. and Adam Greenwade. <i>An Analysis of Local Government Finance</i> . Policy Brief, Buechner Institute of Governance, School of Public Affairs, University of Colorado Denver, Denver, CO.
2002	Strickland, Clark and Christine Martell. <i>Parker Area Cultural Spending 2001-2006</i> . Report to the Town of Parker Cultural Commission, Parker, CO (January).
2001	Martell, Christine. <i>Special Taxing Districts for Arts and Culture</i> . Report to the Center for Arts and Culture (September).
2001	Strickland, Clark, Franklin James, Christine Martell, Kristine Grigoryan, and Oksana Rudiuk. <i>Scientific and Cultural Facilities District: Projected Growth, Organizations and Revenues, 1989-2020</i> . Report to the Scientific and Cultural Facilities District, Denver, CO (March).

Other

2014	Martell, Christine R. “Leveraging Citizens and Markets in Development: The role of citizens in financing infrastructure and developing equity”, essay submitted to Global Development Network Next Horizons Essay, funded by the Bill and Melinda Gates Foundations.
2011	Martell, Christine R. and Kelley Harp. “Municipal Market Policy”, article prepared for the <i>Workshop on Policy Process Research (WOPPR)</i> , New Frontiers in Policy Process Research, November.
2009	Martell, Christine R., Michael Dougherty, and James Fielding Smith. “Tribute to Richard E. Zody” edited tribute to honor Richard E. Zody, February. Self-published at http://www.caus.vt.edu/zodytribute.pdf .

- 2004 Martell, Christine R., M. Jae Moon, and Cecilia Cadena. "Social Service Delivery by Community-based Nonprofit Organizations in the U.S. and Mexico" Chapter in *Papers and Case Studies for the Mexican-U.S. Consortium of Public Administration and Public Policy Programs in Colleges and Universities*, January 12. Denver, CO: Institute for Public Policy, University of Colorado.
- 2003 Cadena, Cecilia, Christine R. Martell, and M. Jae Moon. "Decentralization and Non-governmental Organizations: Comparative US and Mexico Case Study" *Documento de Investigación*, No. 75, El Colegio Mexiquense, A.C., Zinacantepec, México.
- 2002 Martell, Christine R. "Transformation of Municipal Credit Systems in Developing Countries: Evidence From Brazilian Municipalities" Doctoral Thesis posted on the website of the Brazilian development bank, Banco Nacional de Desenvolvimento Econômico e Social, <http://federativo.bndes.gov.br> (posted January).
- 2000 Martell, Christine R. "Transformation of Municipal Credit Systems in Developing Countries: Evidence From Brazilian Municipalities" Indiana University, (June), Doctoral Thesis. This work develops a model of municipal credit system development from one that is relationship-based to one that is market-based, and empirically test the model with data from Brazilian municipalities. The results are consistent with the model's expectation.
- 1995 Martell, Christine R. "Women's Work and Household Income: Evidence from Bangkok's Urban Fringe" Virginia Tech, (May), Master's Thesis. This research examines the economic contributions of women who live in emerging metropolitan fringe areas. Analysis of survey data reveals that women contribute significantly to the economic well-being of the family, especially through informal employment, and both household-heads and non-household heads contribute economically.
- 1990 Martell, Christine R. "Modelling Voluntary Clean-up of Hazardous Waste Sites" University of Massachusetts, Undergraduate Honor's Thesis.
- 1989 Martell, Christine R. "Monotonicity of Values for Cooperative Games", Research Experience for Undergraduates, Worcester Polytechnic Institute.

Book Reviews

- 2001 Martell, Christine R. *Public Expenditure Management Handbook* (The International Bank for Reconstruction and Development, Washington, D.C.: The World Bank, 1998), for *Public Budgeting & Finance*, 21(1): 106-108.

PEER-REVIEWED PRESENTATIONS AT MEETINGS/CONFERENCES

- 2020 "Governance Reforms and Information Institutions in Emerging Subnational Capital Markets: Lessons from Bulgaria, Colombia, and South Korea" at the Asia-Pacific Public Policy Network Conference, annual conference, Perth, Australia (February 13-14) (with Tima Moldogaziev and Salvador Espinosa).
- 2019 "Governance Reforms and Information Institutions in Emerging Subnational Capital Markets: Lessons from Bulgaria, Colombia, and South Korea" at the Association for Public Policy Analysis and Management, annual conference, Denver, CO (November 7-9) (with Tima Moldogaziev and Salvador Espinosa).
- 2019 "Governance Reforms and Information Institutions in Emerging Subnational Capital Markets: Lessons from Bulgaria, Colombia, and South Korea" at the Association for Budgeting and Financial Management, annual conference, Washington, DC (September 26-28) (with Tima Moldogaziev and Salvador Espinosa).
- 2019 "Capital Market Ready: Impact of Information Capacity and Credit Quality on City Debt" at the Association for Public Policy Analysis and Management, annual international

- conference, Barcelona, Spain (July 29-30) (with Tima Moldogaziev and Salvador Espinosa)
- 2019 “Credit Quality Information: A Comparative Exploration of City Debt Levels and Composition” at the Western Social Science Association’s Public Finance and Budgeting Session, annual conference, San Diego, CA (April 25-27) (with Tima Moldogaziev and Salvador Espinosa)
- 2017 “Management of City Credit Risk: A Comparative Assessment of Underlying Credit Fundamentals” at the Association for Budgeting and Financial Management annual conference, Washington DC (September 28-30) (with Tima Moldogaziev and Salvador Espinosa).
- 2017 “Impact of Information Capacity on City Government Debt Structure” at the Western Social Science Association’s Public Finance and Budgeting Session, annual conference, San Francisco, CA (April 13-15) (with Tima Moldogaziev and Salvador Espinosa).
- 2016 “Impact of Information Capacity on City Government Debt Structure” at the Association for Budgeting and Financial Management annual conference, Seattle, WA (October 6-8) (with Tima Moldogaziev and Salvador Espinosa).
- 2016 “Costs and Consequences of Mini-Bonds” at the Western Social Science Association’s Public Finance and Budgeting Session, annual conference, Reno, NV (April 13-16) (with Todd Ely).
- 2016 “Covariates of Subnational Capital Markets: A Cross-Country Comparison” at the Urban Affairs Association, annual conference, San Diego, CA (March 16-19) (with Tima Moldogaziev and Salvador Espinosa).
- 2015 “The Determinants of Subnational Capital Markets: An International Survey” at the Association for Public Policy Analysis and Management, annual conference, Miami, FL (November 11-14) (with Tima Moldogaziev and Salvador Espinosa).
- 2015 “The Determinants of Subnational Capital Markets: An International Survey” at the Association for Budgeting and Financial Management annual conference, Washington D.C. (October 1-3) (with Tima Moldogaziev and Salvador Espinosa).
- 2015 “A Theory of Subnational Capital Markets” at the *International Institute of Administrative Sciences*, annual conference, Rio de Janeiro, Brazil (June 23-25) (with Salvador Espinosa and Tima Moldogaziev).
- 2015 “Theoretical Construct for Developing Subnational Government Credit Markets in Developing Countries” at the Western Social Science Association’s Public Finance and Budgeting Session, annual conference, Portland, OR (April 8-11) (with Salvador Espinosa and Tima Moldogaziev).
- 2015 “Local Government Tax Institutions in Mexico: Why Are Some Municipalities Better Property Tax Collectors than Others?” at the Western Social Science Association’s Public Finance and Budgeting Session, annual conference, Portland, OR (April 8-11) (with Salvador Espinosa and Jennifer Martinez).
- 2014 “Factors Affecting Credit Ratings in Developing Countries” at the Association for Budgeting and Financial Management, annual conference, Grand Rapids, MI (October 2-4) (with Salvador Espinosa).
- 2014 “Building Bond Repayment Capacity in Developing Countries” at the Midwest Regional Public Finance Conference, Wichita, KS (April 24th-25th) (with Salvador Espinosa).
- 2014 “Building Bond Repayment Capacity in Developing Countries” at the Western Social Science Association’s Public Finance and Budgeting Session, annual conference, Albuquerque, NM (April 2nd-5th) (with Salvador Espinosa).

- 2013 “Building Bond Repayment Capacity in Developing Countries: A Study on Property Tax Collections and Debt Affordability in Mexico” at the Association for Budgeting and Financial Management, annual conference, Washington D.C. (October 2-5) (with Salvador Espinosa).
- 2012 “Unfunded Retirement Systems: Impact on State Government Credit Quality” at the Association for Budgeting and Financial Management, annual conference, New York, NY (October 11-13) (with Sharon Kioko and Tima Moldogaziev).
- 2011 “Unveiling the Mystery of the Credit Rating Agency Fee” at the Association for Budgeting and Financial Management, annual conference, Washington, D.C. (October 13-15) (with Todd Ely and Sharon Kioko).
- 2011 “Comparative Public Administration: Review of the Literature and Agenda for Future Research” at the American Society for Public Administration, annual conference, Baltimore, MD (March 11-15). (with Jody Fitzpatrick, Malcolm Goggin, Tanya Heikkila, Don Klingner, and Jason Machado)
- 2010 “Implications of Current Policy Reverberations of the Municipal Bond Markets”, for Association for Public Policy Analysis and Management, annual conference, Boston, MA (November 4-6) (with Robert S. Kravchuk).
- 2010 “Implications of Current Policy Reverberations of the Municipal Bond Markets” for Association for Budgeting and Financial Management, annual conference, Omaha, NE (October 7-9) (with Robert S. Kravchuk).
- 2010 “Comparative Public Administration: Review of the Literature and Agenda for Future Research.” Presented at the American Political Science Association Annual Meeting, Washington DC. (September 1-5) (with Fitzpatrick, J., M. Goggin, T. Heikkila, D. Klingner, and J. Machado).
- 2010 “Recent Developments in Municipal Debt Analysis and the 2008-09 Market Crisis” for Western Social Science Association’s Public Finance and Budgeting Session, annual conference, Reno, NV (April 15th-17th).
- 2010 “Guilty by Association” for North Carolina Political Science Association, annual conference, North Carolina Central University in Durham, NC (February 26) (with Robert S. Kravchuk).
- 2009 “Guilty by Association? Effects of the Mortgage Crisis on Credit Enhancement in the Municipal Variable Rate Bond Market” for Association for Budgeting and Financial Management, annual conference, Washington, D.C. (September 24th – 27th). (with Robert S. Kravchuk).
- 2009 “Citizen Investors: Financing Local Infrastructure in Developing Countries” for International Association for Schools and Institutions of Administration, annual conference, Rio de Janeiro, Brazil (August 3rd – 8th).
- 2008 “Citizen Investors: Financing Subnational Governments in Developing Countries” for Indian Institute of Management Bangalore, Third International Conference on Public Policy and Management, Bangalore, India (August).
- 2008 “Citizen Investors: Financing Subnational Governments in Developing Countries” for Western Social Science Association’s Public Finance and Budgeting Session, annual conference, Denver, CO (April).
- 2007 “Discipline, Leverage, and Risk in Financing Subnational Governments in Developing Countries” for Association for Budgeting and Financial Management, annual conference, Washington, D.C. (October 25th – 27th).
- 2006 “The Fiscal Institutions of Brazilian Municipalities” presented at the annual International Society for New Institutional Economics, Boulder, CO (September 21st – 24th).
- 2006 “TABOR Binds beyond the Budgetary Horizon” presented at the annual American Society for Public Administration Conference, Denver, CO (April 1st-4th). (with Paul Teske).

- 2005 "TABOR Binds beyond the Budgetary Horizon" presented at the annual Association for Budgeting and Financial Management Conference, Washington D.C. (November 10th – 12th). (with Paul Teske).
- 2004 "Brazilian Municipalities and the Law of Fiscal Responsibility" presented at the annual International Public Management Network Conference, Rio de Janeiro, Brazil (November 17th -19th).
- 2004 "Special Districts and the Public Purse" presented at the annual Association of Public Policy and Management Conference, Atlanta, GA (October 28th – 30th). (with Laura Dimmler).
- 2004 "Special Districts and the Public Purse" presented at the annual Association for Budgeting and Financial Management Conference, Chicago, IL (October 17th – 19th). (with Laura Dimmler).
- 2004 "Debt and Special Districts" presented at the annual Western Social Science Association's Public Finance and Budgeting Session, Las Vegas, NV (April 21st -24th).
- 2003 "Sequencing Transition to Municipal Bond Markets" presented at the 36 International Meeting of Public Finance: Tax Reforms and the Aims of Economic Policy, Fiscal Stability in Latin America and the Caribbean, and Fiscal Coordination within and between Government Levels, National University of Córdoba, Córdoba, Argentina (September 17th-19th). (Research prepared with George Guess; presented by Martell in Spanish)
- 2003 "Sequencing Transition to Municipal Bond Markets" presented at the annual Western Social Science Association's Public Finance and Budgeting Session, Las Vegas, NV (April 9-12th). (with George Guess)
- 2003 "Decentralization and Non-governmental Organizations: Comparative US and Mexico Case Study" presented by M. Jae Moon at the annual American Society for Public Administration 2003, 64th National Conference, Washington D.C. (March). (with M. Jae Moon and Cecilia Cadena).
- 2002 "Grants and Debt Issuance: Is there an effect? Is there symmetry?" presented at the annual Association for Budgeting and Financial Management Conference, Kansas City, MO (October). (with Bridget Smith)
- 2002 "Improving Municipal Government Accountability" presented at the Western Social Science Association's Public Finance and Budgeting Session, Albuquerque, NM (April 10-13th).
- 2002 "Funding the Arts and Culture with Special Taxing Districts" presented at the annual Association for Budgeting and Financial Management Conference, Washington, D.C. (January).
- 2001 "Municipal Investment, Borrowing, and Pricing under Decentralization: The Brazilian Case" presented at the annual Business & Economics Society International, Paris, France (July).
- 2000 "Government Controlled or Market Disciplined—How are Loans to Brazilian Municipalities Allocated and Priced?" presented at the annual Association for Budgeting and Financial Management Conference, Kansas City, MO (October).
- 1999 "The Transformation of Municipal Credit Systems: From Relationship-based to Market-based," presented at the annual Association for Budgeting and Financial Management Conference, Washington, D.C. (October).
- 1996 "A Look at Budgetary Format Reform in Developing Countries--Where the PIP Needs to Go to Accommodate Budgetary Theory and Developing Country Realities," presented at the annual Association for Budgeting and Financial Management Conference, Washington, D.C. (October6).
- 1989 "Monotonicity of Values for Cooperative Games" presented at the International Conference on Game Theory, SUNY Stony Brook, NY (July 10-14). (with David Housman, Lori Jew, and Holly Winn)

NON-PEER REVIEWED PRESENTATIONS AT MEETINGS/CONFERENCES

- 2017 “Subnational credit regulatory experiences: advantages and limits of market and fiscal rules” Inter-American Development Bank International Forum Fiscal Autonomy and Coordination for Effective Decentralization, Washington, DC (August 31-September 1). (invited)
- 2016 “Enhancing Subnational Government Access to Capital Markets in Latin America and the Caribbean” Inter-American Development Bank Workshop, Washington, DC (December 5-6). (invited)
- 2016 “Covariates of Subnational Capital Markets: A Cross-Country Comparison” at the World Bank’s Annual Stakeholders’ Forum of the Debt Management Facility, “Managing a Diverse Debt Portfolio in a Volatile Global Environment,” Lusaka, Zambia (May 30-31) (with Tima Moldogaziev and Salvador Espinosa). (invited)
- 2014 “Roundtable on Building Budgetary Capacity in Developing, Post-Communist, and Conflict/Post-Conflict Countries” at the Association for Budgeting and Financial Management, annual conference, Grand Rapids, MI (October 2-4).
- 2014 “Training Civil Servants and Senior Managers in Administration and Government Management” at the seminar, The Challenges of Public Administration in Brazil and USA, Getulio Vargas Foundation. Rio de Janeiro, Brazil (August 6th). (invited)
- 2010 “TABOR: Beyond the Budgetary Horizon” at the Colorado State Managers Association and the Colorado Financial Managers Association’s annual conference. Fort Collins, CO (May 6th).
- 2009 “Guilty by Association? Effects of the Mortgage Crisis on Credit Enhancement in the Municipal Variable Rate Bond Market” Department of Economics, Universidad Autónoma del Estado de México (UAEM), Toluca, México (September 29th). (with Robert S. Kravchuk). (invited)
- 2009 “Citizen Investors: Financing Urban Infrastructure” Department of Political Science, Universidad Autónoma del Estado de México (UAEM), Toluca, México (September 28th). (invited)
- 2008 “Public Administration and Federalism in the US” for Instituto Nacional de Administracion Pública, National Convention of Public Administration Professionals, Mexico City, Mexico (November 26th-27th). (invited)
- 2007 “Developing Subnational Debt Markets: Analysis of Brazil, Indonesia, Mexico, Philippines, Poland, and South Africa” presented at the Municipal Finance Thematic Group of the World Bank, Washington, D.C. (March 8th).
- 2003 “Decentralization and Non-governmental Organizations: Comparative US México Case Study” presented by Cecilia Cadena at the Research Seminar, El Colegio Mexiquense, Toluca, México (November 12th). (with M. Jae Moon and Cecilia Cadena).
- 2003 “Sequencing Transition to Municipal Bond Markets” presented at the Institute of International Business, Globalization Study Group, University of Colorado, Denver, CO (April 23rd). (with George Guess)
- 2001 “Funding the Arts and Culture with Special Taxing Districts” accepted at the Moving Rivers: 2001 Cultural Policy Network Conference, Center for Arts and Culture, Providence, RI (October).

SEMINARS/WORKSHOPS PRESENTED

- 2015 Invited Discussant of “Can Fiscal Rules Constrain the Size of Government? An Analysis of the “Crown Jewel” of Tax and Expenditure Limitations” (by Byron Lutz), at Federal, State, and

- Local Budgets in Jeopardy: A Conference on America's Fiscal Future, School of Public and Environmental Affairs, Indiana University (May 1-2).
- 2011 "Municipal Market Policy", presented at the Workshop on Policy Process Research (WOPPR), New Frontiers in Policy Process Research, November. (with Kelley Harp)
- 2011 "International Comparative Public Administration (ICPA): An Analysis of the Literature and Agenda for Research" at the Workshop on International Comparative Public Administration (ICPA): An Analysis of the Literature and Agenda for Future Research, Denver, CO (April 28-29) (with Jody Fitzpatrick, Malcolm Goggin, Tanya Heikkila, Don Klingner, and Jason Machado)
- 2009 Invited to present to Doctoral Student Seminar, School of Public and Environmental Affairs, Bloomington, IN (October 30).
- 2005 "Special Districts: Fiscal Implications of Overlapping Jurisdictions" presented at the Works in Progress Session (WIPS), Graduate School of Public Affairs, Denver, CO (September 28th).
- 2001 "ONGs y Descentralización: Un Estudio Comparado México-EE.UU." presented at Research Seminar, El Colegio Mexiquense, Toluca, México (July). (With M. Jae Moon)
- 2001 "Issues in American Public Administration" presented at Policy Forum, El Colegio Mexiquense, Toluca, México (July). (With M. Jae Moon)
- 2001 "Planning, Programming and Budgeting System for the United States Military" guest lectured at Military Strategic Studies, United States Air Force Academy, Colorado Springs, CO (June).
- 1999 "The Transformation of Municipal Credit Systems: From Relationship-based to Market-based," presented at Research Seminar, School of Public and Environmental Affairs, Indiana University, Bloomington, IN (October).

PROFESSIONAL ORGANIZATIONS

American Society for Public Administration (ASPA)
 Association for Budgeting and Financial Management (ABFM)
 Association of Public Policy and Management (APPAM)

PUBLICATIONS IN PREPARATION

- Being written Larios, José, Christine R. Martell, Andrés Muñoz, and Axel Radics. 2020. *Subnational Government Capital Markets in Latin America*, an edited book project based on comparative analysis of subnational government in five Latin American countries.
- Being written Martell, Christine R., Tima Moldogaziev, and Salvador Espinosa. "Impact of Information Capacity on City Government Debt Structure". Article examining how the choices a city makes about its debt structure depends on the system and local levels of information capacity to resolve information problems.
- Being written Martell, Christine R., Tima Moldogaziev, and Salvador Espinosa. "Subnational Credit Markets in Emerging Economies." This collaboration will yield a book pertaining to development of credit markets for subnational governments in emerging economies. Grounded in theories of signaling and information asymmetries, the book examines institutional opportunities and constraints for market development. Under contract with Oxford University Press.
- Being written Martell, Christine R. "Expanding Market Access through the use of Citizen Investors" This paper presents a theoretical case that local governments in developing countries can benefit from selling a share of their debt to local citizen investors, arguing that doing so sends a signal to the market, enhances governance by having citizen oversight, and increases market access to financing.

Being written Martell, Christine R. and Salvador Espinosa. "Factors affecting Credit Ratings in Developing Countries" (with Salvador Espinosa). I have compiled data for this article.

Being written Martell, Christine R. and Salvador Espinosa. "Do Credit Ratings Signal Information? A Study of Mexican Municipalities" (with Salvador Espinosa). An empirical study that examines the relationship between credit ratings and the price and level of debt.

TEACHING EXPERIENCE

Graduate

Advanced seminar in policy process and management (PUAD 8030)

A doctoral seminar, 8030 introduces students to the policy process, policy sciences, and policy analysis; introduces students to fundamental theories in policies and current research of and in them.

Critical issues in public affairs (economics and institutions) (PUAD 8040)

This doctoral seminar provides a broad overview of the evolution of the field of economic and its application to issues in public affairs. Beginning with neo-classical welfare economics, the course explores expansions to economic thought contributed by the study of organizations, psychology, sociology, and institutions.

Economics and Public Finance (PUAD 5004)

A master's level course on the theories of the market, market failures, public goods, expenditure and taxation theory, and fiscal federalism. The theoretical issues are applied to current policy issues. Assignments test analytical and writing skills. Taught in both traditional and accelerated formats.

International Development (PUAD 6600)

This master's level seminar explores globalization, governance, and global policy processes. It identifies and critiques development successes and failures, the roles of each sector, the relationship between sovereign and international arrangements, and applies these frameworks to persistent global problems.

MPA Capstone Seminar (PUAD 5361)

In this course, graduating master's students apply the knowledge and skills that they learned in the program to a client-oriented project. Each student's project must be grounded in the literature and empirically supported.

Public Budgeting and Finance (PUAD 5503)

Governmental Budgeting and Accounting (PUAD 5503)

A master's level course, 5503 explores the nature and evolution of public budgeting; budgeting theories, approaches, formats; management strategies; quantitative budgeting, analytical, and costing skills; fluency with spreadsheets, and persuasive writing. I have taught in traditional, accelerated, and online formats.

Public Financial Management (PUAD 5502)

This master's level course provides a basic understanding of the issues and tools relevant to the financial management of public and non-profit organizations, specifically managerial accounting and debt management.

Undergraduate

Financial Management (V361), Indiana University

Statistics (K300), Indiana University

Doctoral Dissertation Committees, Chair

2010-2013 Robyn Mobbs, "Partners for Healthy Child Development"

- 2011-2017 George Middlemist, "Funding Public Higher Education in Colorado: How has the College Opportunity Funding Model Impacted Institutional Performance?"
- 2011-2017 Kelley Harp, "Direct Democracy and Policy Innovation"
- 2016-2019 Pawinee Chuayprakong, "Information in Local Government Governance"

Doctoral Dissertation Committees, Member

- 2000-2002 Chul-Young Roh, "Neighbored But Not Wanted: Why Do Rural patients Bypass Rural Hospitals? A Colorado Case Study,"
- 2000-2004 Don Buick, "Financial Oversight,"
- 2004-2008 Phyllis Terry, "Tax Reform Implications of Tax and Expenditure Limitations,"
- 2005-2006 Nancy VanDeMark, "Reintegration of Women in Recovery from Substance Abuse"
- 2005-2007 Katy Anthes, "Who *Else* Uses Policy Research and for What Reasons? Are We Asking the Wrong People?"
- 2004-2007 Bette Brassfield, "A Most Useful Gift: Exploration of the Calculus for Commitment to Organ Donation"
- 2006-2008 Christine Medina, "Newly Arrived Latino Immigrant Parents, School Choice, and Information"
- 2008-2010 Jonathon Pierce, "Coalitions, External Subsystem Events, and the Policy Process: U.S. Foreign Policy and the Question of Palestine, 1945-1947"
- 2007-2010 André Almeida, "The Retention of Highly Skilled Returnees In Mozambique: An Institutional Approach"
- 2009-2010 Jeremy Arney, "Policy Dynamics and the Beer Tax in Wisconsin: A case study of agenda-setting and venue shopping"
- 2009-2011 Saba Sidiki, "Rules and Decision Making: Understanding the Factors that Shape Regulatory Compliance"
- 2009-2014 Lance Bross, "Affordable Housing and TOD: Analyzing the variables that influence affordable housing provisions in Transit Oriented Developments"
- 2009 Mark Moreland
- 2010-2012 Lisa McCann, "Peacebuilding as global public policy: Multiple streams and global policy discourse in the creation of the United Nations Peacebuilding Commission"
- 2013-2015 Laurie Mandarino, "Millennium Development Goal 7.C for Water and Sanitations: An Analysis of Institutional and Governance Environments as Relates to Country Progress"
- 2015-2017 Vanessa Fenley, "Performance Measures, Marginalized Populations, and Democratic Participation: The Case of Permanent Supportive Housing"
- 2017-present Julio Zambrano, "TBD" (2017-present); Doctoral student at Indiana University

Thesis Committees, Chair

- 2002 Courtney Essary, "Globalization and Poverty: A Multidimensional Relationship," (Spring)
- 2002 Derek Dye

Thesis Committees, Member

- 2016 Samma Fox, "The Effects of Health Care Regulations Extending Dependent Coverage," (Fall, joint with Economics department)
- 2012-2013 Jennifer Kagan, "The Impacts of Networks on NGO Effectiveness in Kampala, Uganda,"
- 2002 Josiah Pettersen, "The Costs of Complying with the Achievement Mandate in the ESEA Reauthorization: The Example of Louisiana," (Spring)

Capstone Committees, Second Reader

- 2000 Amy Weinstein, "Tribal College Funding," (Fall)
- 2001 Stan Stanley, "Demographic Voter Targeting," (Spring)
- 2001 Melanie Layton, "Colorado's TABOR: What Changes are Needed?," (Fall)
- 2001 Nathan Oatman, "Business Tax Incentives," (Fall)
- 2001 James Duffy, "Mill-Levy Overrides," (Fall)
- 2001 Jay Wolffarth, "Revenue Forecasting," (Fall)
- 2002 Mette Boes, "Supermajority Vote Provision to Ratify Constitutional Initiatives" (Spring)
- 2002 Nikolai Korniyuk, "USAID-Funded Technical Assistance Programs in Russia" (Spring)
- 2002 Steven Carpenter, "The Impacts of Policy Decisions on Single Stream Revenue Sources in Black Hawk and Central City, Colorado" (Spring)
- 2002 Laurie Gehlsen, "Alternative Funding: States Retain Primacy and Implement the Regulated Safe Drinking Water Act" (Spring)
- 2002 David Cranford, "Social Security Reform" (Fall)
- 2002 Jwa Young Poo, "Comparative Administrative Reform in the United States and Korea" (Fall)
- 2002 Jungwon Lee, "An Introduction of Performance Measurement into Korean Government's Policy Evaluation" (Fall)
- 2003 Armine Grigoryan, "Costing and Pricing the Solid Waste Management Service (for the City and County of Denver)" (Spring)
- 2003 Seok Jin Kim, "Tax Base Sharing: Applying Lessons from the U.S. to Korea" (Spring)
- 2003 Eric Johnson, "The Cost of Community Services in the Town of Avon, Colorado: An Exploration of the Economic Impacts of Land Use" (Spring)
- 2003 Larry Tucker, "How has the sourcing process affected the quality of non-core functions for the Department of Defense?" (Fall)
- 2003 Thomas Hoaglund, "Methods for Evaluating RideArrangers' Carpool Marketing and Outreach" (Fall)
- 2003 Christy Owen, "The Impact of the Grocery Sales Tax and Revenue Diversification for the City of Littleton, Colorado" (Fall)
- 2003 Charles Kienast, "Dilemma of Higher Education in Brazil: Improving Equity and Access for Socially and Economically Disadvantaged Students" (Fall)
- 2004 Corine Norman, "Sales Tax Transparency" (Spring)
- 2004 Nathan Christiansen, "Compensation Review for the Colorado Community Health Network" (Spring)
- 2004 Jennifer Dunn, "Globalization: NAFTA, CAFTA, FTAA and the Effects on Immigration" (Spring)
- 2004 Jeffrey Anderson, "Understanding the Retail Market in Downtown Castle Rock, Colorado" (Spring)
- 2004 Jim Matheson, "Microfinance in the Republic of Moldova" (Spring)
- 2005 Cory Stansbury, "Cost-Effectiveness Analysis of Public Health Care Enrollment Strategies at Denver Health" (Spring)
- 2005 Corey Almond, "Revolving Fund Loans for Goat Farming and the Potential for Long Term Financial Independence: A Case Study of a Goat Project in Fond des Blancs, Haiti" (Spring)
- 2005 Joanne Wang, "Identifying Groups of Future Need in Colorado" (Spring)
- 2005 Charles Leon, "The barriers Hispanics face going to college" (Fall)
- 2005 Gail Frances, "Creating Economic Family Parity: How to provide a financial base supportive of women and children" (Fall)
- 2005 Liz Lown, "The Pet Friendly Rental Program (PAW): A Comprehensive Evaluation" (Fall)

- 2005 Becky Beckler, "Exploring the Arkansas River: How Can the Community of La Junta, Colorado Utilize the Arkansas River for Economic Development and Increase Local Revenue Long Term" (Fall)
- 2006 Joe Rice, "Strategies for Eliminating the Colorado State Business Personal Property Tax" (Fall)
- 2006 Catherine Dockery, "An Organizational Analysis of Colorado's Office Of State Planning and Budgeting" (Fall)
- 2006 Katherine Redmond, "How Can Jefferson County Improve Efficiency And Elicit The Potential For Cost Savings In Purchasing Policy?" (Fall)
- 2007 Mike Kopp, "Fire Protection District Boards Serving in the Wildland Urban Interface: Is Current Practice Adequate?" (Fall)
- 2007 Ben Goldstein, "Denver 3-1-1: Finding Efficiencies and Cost Savings Through Business Process Reengineering" (Fall)
- 2013 Traci Parks, "Outsourcing for Cost-effective Solutions in Government" (Spring)
- 2013 Amanda Parry, "World Denver Global Report" (Spring)
- 2013 Valerie Crowe, "Fiscal Health Analysis of Colorado Counties and Municipalities" (Spring)
- 2013 Tywana Jones, "Evaluating Victim Services Recommendations for the 17th Judicial District" (Spring)
- 2013 Katie Steinharter, "The Role of Corporate Social Responsibility Programs in Engaging International Trilateral Relationships" (Summer)
- 2014 Zoa Schescke, "Comprehensive Sexual Health Programming for Youth in Care: Assessment & Evaluation of Current Practices in Colorado" (Spring)
- 2014 Melanie Berringer, "Calculating Social Return on Investment for Social Impact Bond Application" (Summer)
- 2014 Julia Hawley, "Environmental Analysis of School Garden Nonprofit Organizations" (Summer)
- 2015 Monica Siebe, "Training Priorities in Jefferson County" (Spring)
- 2015 Beomhun Kyung, "Influential Factors on Popular Perception of Electoral Fairness in South Korea" (Spring)
- 2015 Lou Leone, "Barriers to the Creation of Local Sheltering Agreements in Relation to Disaster and Emergency Response: A Case Study of the City of Lakewood" (Spring)
- 2015 Greg Clearly, "Local Government Outsourcing: Factors of Importance and Levels of Success" (Summer)
- 2015 Sarah Moss, "Looking Back on Colorado's Amendment 23, Referenda C & D, Referendum O, and Amendment 66: A Case Study for Building a Better Colorado" (Fall)
- 2015 Matthew Bravo, "Organizational Structure and the Nature of Collaboration at the Posner Center" (Fall)
- 2015 Jamie Licko, "The Factors Affecting Business Improvement District Establishment in a Global Context" (Fall)
- 2016 Christian Morgan, "Process Efficiency Within Municipal Government" (Spring)
- 2016 Courtney Gibbon, "The Shift of Unaffiliated Women Voters on Social Issues from 2014 to the 2016 Election Cycle" (Spring)
- 2016 Shannon Waggoner, "Compensation and Classification Recommendation for the Town of Buena Vista" (Spring)
- 2016 William Drier, "An Exploratory Study of Danish Wind Energy Policy" (Summer)
- 2016 Para Kim, "What Should the Korean Government do to Resolve Non-Tariff Barriers?" (Fall)
- 2016 Lana Gallegos, "Financing of Gypsum Fire Protection District Capital Projects" (Fall)
- 2016 Guy Hammond, "Evaluating a Wildlife Crime Training Intervention by the United Nations Office of Drugs and Crime" (Fall)

Independent Studies

- 2001 Tony Villani, "Education Finance" (Spring)
- 2002 Bette Brassfield, "Donor Allocation", in conjunction with PAD 8070 (Spring)
- 2003 Katherine Pease, "Legislative Budgeting" (Spring)
- 2003 Armine Grigoryan, "Public Service Delivery" (Spring)
- 2003 Nathan Christiansen, "Advanced Budgeting" (Summer)
- 2003 Abigail Erikson, "International Health Policy" (Summer)
- 2004 Alyson Blomquist, "Revenue Forecasting" (Summer)
- 2009 Jeffrey Mason, "Promoting Water Infrastructure Sustainability and Local Accountability" (Summer and Fall)
- 2010 Kelley Harp, "TELEs and Direct Democracy" (Summer)
- 2012 Jennifer Kagan, "International Development and NGOs" (Summer)
- 2013 Daniel Talero, "Recovery for all? A study of foreclosure effects on poverty in Denver neighborhoods in 2007, 2009, and 2012" (Fall)
- 2014 Pawinee Chuayprakong, "Independent Study on Public Finance Theory" (Summer)
- 2015 Pawinee Chuayprakong, "Thai Local Government Borrowing System" (Fall)

SERVICE

School

- 2019-present Faculty Advisor, MPA/MURP joint degree, School of Public Affairs, Denver, CO.
- 2019 Moderator, Capstone Secrets Revealed, School of Public Affairs, University of Colorado, Denver, CO.
- 2002-2010; 2017-2018 Member, Budget Committee, School of Public Affairs, University of Colorado, Denver, CO.
- 2016 Member, Faculty Search Committee (for 3 positions), School of Public Affairs, University of Colorado Denver, CO.
- 2016 Member, Faculty Investment Fund, School of Public Affairs, University of Colorado Denver, CO.
- 2015 Member, Faculty Search Committee (for 3 positions), School of Public Affairs, University of Colorado Denver, CO.
- 2014-2015 Member, Instructor Search Committee, School of Public Affairs, University of Colorado Denver, CO.
- 2014 Member, Instructor Search Committee, School of Public Affairs, University of Colorado Denver, CO.
- 2013 Member, Grievance Committee, School of Public Affairs, University of Colorado Denver, CO.
- 2008-present Chair, Coverdell Peace Corps Fellowship Committee, School of Public Affairs, University of Colorado, Denver, CO.
- 2012-present Member, International Capstone Scholarship Committee, School of Public Affairs, University of Colorado, Denver, CO.
- 2012-2013 Member, Program in Domestic Violence Review Committee, School of Public Affairs, University of Colorado, Denver, CO.
- 2012 Member, Bylaws Committee, School of Public Affairs, University of Colorado, Denver, CO.
- 2012-2016 Director, Master in Public Administration Program, School of Public Affairs, University of Colorado, Denver, CO.

2011-present Member, Master in Public Administration Committee, School of Public Affairs, University of Colorado, Denver, CO.

2010-present Faculty Advisor, MPA/MA Econ joint degree, School of Public Affairs, Denver, CO.

2009-present Member, International Working Group, School of Public Affairs, Denver, CO.

2009-2012 Member, International Comparative Public Administration Working Group, School of Public Affairs, Denver, CO.

2003; 2006; 2010; 2019 Member, Academic Personnel Review Committee, School of Public Affairs, University of Colorado, Denver, CO.

2002-2010 Chair, Budget Committee, School of Public Affairs, University of Colorado, Denver, CO.

2009 Member, Local Government Search Committee, School of Public Affairs, University of Colorado Denver, CO.

2009 Member, Grievance Committee, School of Public Affairs, University of Colorado Denver, CO.

2001-2002 Member, Faculty Search Committee, Graduate School of Public Affairs, University of Colorado, Denver, CO.

2000 Coordinator, Preparatory Workshops, Graduate School of Public Affairs, University of Colorado, Denver, CO.

1993-1995 Co-chair and Member, Graduate Urban Affairs and Planning Association, Virginia Tech, Blacksburg, VA.

University

2017-present Mentor, Center for Faculty Development, University of Colorado, Denver, CO.

2018 Member, University Curriculum Committee, University of Colorado, Denver, CO.

2018 Member, Teaching Award Selection Committee, University of Colorado, Denver, CO.

2015-present Member, Core Curriculum Oversight Committee, University of Colorado, Denver, CO.

2014-2015 Member, Outcomes Assessment Committee, University of Colorado, Denver, CO.

2010-2014 Member, Educational Policy and Planning Committee (EPPC), University of Colorado, Denver, CO.

2010-present Liaison, MPA/MA Econ joint degree, School of Public Affairs, Denver, CO.

2001-2008; 2009-2010; 2017 Member, Budget Priorities Committee (BPC), University of Colorado, Denver, CO.

Profession

2019 Member of *Association for Budgeting and Financial Management Wildavsky Award Committee*.

2019 Program Committee, Public Management, Non-Profit and Public Finance Section, *Association for Public Policy Analysis & Management (APPAM)*.

2018 Chair of *Association for Budgeting and Financial Management Annual Conference Host Committee*.

2016 Chair of *Association for Budgeting and Financial Management Curro Nomination Committee*.

2015 Member of *Association for Budgeting and Financial Management Howard Nomination Committee*.

2015-2018 Member, Finance Committee, *Network of Schools of Public Policy, Affairs, and Administration (NASPAA)*.

2014-2015 Member, Executive Committee, *Association for Budgeting and Financial Management*.

- 2014 Member of *Association for Budgeting and Financial Management Curro Nomination Committee*.
- 2013 Member of *Association for Budgeting and Financial Management Howard Nomination Committee*.
- 2012 Member of *Association for Budgeting and Financial Management Nomination Committee*.
- 2014-2016 Member of *International Review of Public Administration* editorial board.
- 2011-2013 Member of *Public Administration Review* editorial board.
- 2007-2019 Member of *Public Budgeting and Finance* editorial board.
- 1986-1990 Member, Alpha Phi Omega, University of Massachusetts, Amherst, MA.

Community

- 2018 U.S. District Court Jury Duty (May 7-18)
- 2012-present Growing Colorado Kids
- 2012-2015 Big City Mountaineers
- 2006-2010 Chair, Marriage and Family Therapists Regulatory Board, Public Member, Department of Regulatory Agencies. State of Colorado.
- 2002-2006 Marriage and Family Therapists Regulatory Board, Public Member, Department of Regulatory Agencies. State of Colorado.

PROFESSIONAL ACTIVITIES

Journal Manuscript Reviewer

- Growth and Change*
- International Journal of Urban and Regional Research*
- International Review of Administrative Sciences*
- International Review of Public Administration*
- Journal of Public Administration Research and Theory*
- Journal of Public Budgeting and Financial Management*
- Journal of Public Finance and Management*
- Municipal Finance Journal*
- Policy and Management Review*
- Policy Sciences*
- Policy Sciences Journal*
- Policy Studies Review*
- Public Administration and Development*
- Public Administration Review*
- Public Budgeting & Finance*
- Public Finance and Management*
- Public Finance Review*
- Public Management Review*
- Urban Studies Review*

Conference and Presentation Activities

- 2019 Chair and discussant “Policy, Politics, and Comparative Governance of Regional and Local Borrowing” for Association for Public Policy Analysis & Management, annual conference, Denver, CO (November 7-9).

- 2019 Chair and discussant “Policies and Comparative Governance of Regional and Local Borrowing” for Association for Budgeting and Financial Management, annual conference, Washington DC (September 26-28).
- 2016 Chair and discussant “Recovering from the Great Recession” for Association for Budgeting and Financial Management, annual conference, Seattle, WA (October 6-8).
- 2015 Chair and discussant “The Tangled Metropolis: Fiscal Issues in the Context of Local Intergovernmental Competition” for Association for Budgeting and Financial Management, annual conference, Washington, D.C. (October 1-3).
- 2010 Organized and prepared panel “Current Policy Issues in Municipal Credit Markets” for Association for Public Policy and Management, annual conference, Boston, MA (November 4-6).
- 2010 Organized and prepared panel “Current Issues in Municipal Markets” for Association for Budgeting and Financial Management, annual conference, Omaha, NE (October 7-9).
- 2010 Moderated “60, 61, and 101”, Buechner Breakfast First Friday, School of Public Affairs, Denver, CO (October 1st).
- 2010 Moderated “ARRA—American Recovery and Reinvestment Act of 2009. How are Recovery Act funds impacting Colorado” Franklin James Lecture Series, School of Public Affairs, Denver, CO (February 17th).
- 2009 Invited by Rep. Don Marostica to serve as a witness for the House’s discussion of SB09-228 (April).
- 2009 Attended Society of Fellows Symposium, “Fixing Failed States: Building States and Markets,” The Aspen Institute, Aspen, CO (March 16-19).
- 2007 Chair and discussant “Intergovernmental Fiscal Relations and Centralization” for Association for Budgeting and Financial Management, annual conference, Washington, D.C. (October 25th – 27th).
- 2008 Guest Editor, *Public Budgeting and Finance*, “Mini-symposium in Honor of Richard E. Zody”. (with Michael Dougherty and James Fielding Smith).
- 2007 Attended conference call “Latest Developments in Sub-Sovereign Finance,” Infrastructure Experts Group, New York, NY (May 10th).
- 2006 Served as a discussant for “The Decision Process”, a graduate seminar in policy, PSCI 7036, University of Colorado, Boulder, CO (December 15th).
- 2006 Invited to attend the “UN Meeting on Financing Utilities”, sponsored by the Financing for Development Office of the United Nations Department of Economic and Social Affairs, held in conjunction with the United Nations Development Program, the Government of Brazil and the Friedrich Ebert Foundation, Brasilia, Brazil (December 11th-13th).
- 2006 Attended Association for Budgeting and Financial Management Annual Conference, Atlanta, GA (October 19th-21st).
- 2006 Attended a funding seminar, National Science Foundation, University of Northern Colorado, Greeley, CO (September 14th).
- 2005 Invited to attend “Responsabilidade Fiscal:Princípio e Rumo da Responsabilidade Social,” with honored speaker President Fernano Henrique Cardoso, Instituto Teotônio Vilela, Brasília, Brasil (4 May).
- 2005 Lectured on “A Glimpse at Financial Management Issues” Program in Domestic Violence, Graduate School of Public Affairs, University of Colorado at Denver and Health Sciences Center, Denver, CO (January 6th).
- 2004 Organized and prepared panel “Public Finance Implications of Special District Governance” for Association for Budgeting and Financial Management, annual conference, Chicago, IL (October 17th – 19th).

- 2004 Invited to and attended “What Have We Learned about Economic Development” a seminar providing economic development material, Sponsored by Lincoln Institute of Land Use, School of Public Affairs, Arizona State University (March 19th).
- 2003 Lectured on “Institutional Perspectives: NGOs,” Dialogues on Globalization, International Business 6800, Business School, University of Colorado at Denver, Denver, CO (November 12th).
- 2003 Lectured on “Privatization” International Health Policy and Management, Business 6070, Business School, University of Colorado at Denver, Denver, CO (November 12th).
- 2003 Attended the “Annual Workshop of the US Mexican Consortium of Public Administration Schools,” Centro de Investigación y Docencia Económicas (CIDE), Mexico City (31 January).
- 2002 Lectured on “Institutional Perspectives: NGOs,” Dialogues on Globalization, International Business 6800, Business School, University of Colorado at Denver, Denver, CO (November 6th).
- 2002 Invited to and attended the “Federalism at Risk: State-Local Relations, Shared Responsibilities, and Shared Taxes Session”, Multistate Tax Commission, Denver, CO (April 26th).
- 2002 Lectured on “Regionalism,” PAD 8040, Critical Issues in Public Affairs Seminar, Graduate School of Public Affairs, University of Colorado at Denver, Denver, CO (March 21st).
- 2002 Attended the “XIV Seminar on Fiscal Policy”, Economic Commission for Latin America and the Caribbean (CEPAL), United Nations, Santiago, Chile (January 28-30th).
- 2001 Panel Organizer and Discussant, “Public Finance Issues in the Non-Profit Sector,” Association for Budgeting and Financial Management Conference, Washington, D.C. (September).
- 2001 Panel Discussant, for “Private and Public Investments,” Business & Economics Society International, Paris, France (July).
- 2001 Panel Discussant, “Symposium on Tax and Expenditure Limitations,” CU Policy Collaborative, Denver, CO (July).
- 2001 Attended the “Annual Workshop of the US Mexican Consortium of Public Administration Schools,” Centro de Investigación y Docencia Económicas (CIDE), Mexico City (26 January).
- 2000 Panel Discussant, for “Intergovernmental Public Finance,” Association of Public Policy and Management Conference, Seattle, WA (November).
- 1995-2000 Doctoral Student Representative and Member, SPEA Graduate Student Association, Indiana University, Bloomington, IN.
- 1995 Attended the “1995 International Development Conference,” Society for International Development, Washington D.C. (January 16-18).
- 1994 Volunteer, Annual Conference, Association of Budgeting and Financial Management, Washington, DC.
- 1993 Volunteer, Annual Conference, Association of Budgeting and Financial Management, Washington, DC.

Professional Development

- 2019 Attended workshop “Canvas Content Accessibility (Ally) Workshop,” University of Colorado Denver, Denver CO (May 3rd).
- 2018 Attended workshop “Supporting Student Writing,” University of Colorado Denver, Denver CO (April 11th).
- 2018 Attended workshop “Effective Teaching Methodologies for Working with Students from the Middle East,” University of Colorado Denver, Denver CO (April 5th).

- 2016 Attended workshop “Crucial Conversations,” University of Colorado Denver, Denver CO (August 8, 12, and 15th).
- 2016 Attended workshop “CU Online’s 2016 Spring Symposium,” University of Colorado, Denver, CO (May 19th).
- 2016 Attended “Municipal Securities Rulemaking Board Workshop” regarding the MSRB and research pertaining to costs and risks, MSRB, Washington D.C. (March 10th).
- 2015 Earned “Online Skills Mastery Badge” for the 10-week core course in digital pedagogy, CUOnline, University of Colorado Denver, Denver, CO (April – June).
- 2015 Attended workshop “CU Online’s 2015 Spring Symposium,” University of Colorado, Denver, CO (May 20th).
- 2014 Attended “University of Colorado Diversity Summit,” University of Colorado, Denver, CO (October 24th).
- 2014 Attended workshop “CU Online’s 2014 Spring Symposium,” University of Colorado, Denver, CO (May 22nd).
- 2013 Attended “Turning Outward: The Evolving Context of Public Service Education” 2013 NASPAA Annual Conference, Washington, D.C. (October 9-12).
- 2013 Attended Municipal Finance Conference, Brandeis School of Business and the Bond Buyer, Boston, MA (August 1-2).
- 2013 Attended workshop “CU Online’s 2013 Spring Symposium,” University of Colorado, Denver, CO (May 23rd).
- 2013 Attended Western Social Science Association’s Public Finance and Budgeting Session, annual conference, Denver, CO (April 10-13).
- 2012 Attended “Horizons in Public Affairs: Visions, Innovations and Strategies” 2012 NASPAA Annual Conference, Austin, TX (October 18-20).
- 2012 Attended workshop “CU Online’s 2012 Spring Symposium,” University of Colorado, Denver, CO (May 17th).
- 2012 Attended “Redefining Public Service through Civic Engagement” 2012 ASPA Annual Conference, Las Vegas, NV (March 2-6).
- 2011 Attended workshop, “Workshop on International Comparative Public Administration (ICPA): An Analysis of the Literature and Agenda for Future Research” School of Public Affairs, University of Colorado Denver, Denver. April 28-29.
- 2010 Attended symposium, “Institutional Analysis and Development Symposium” School of Public Affairs. University of Colorado Denver, Denver. April 9th and 10th.
- 2009 Attended seminar, “Recreation Use of Public Lands: Socio-Economic Aspects” USFS, Spotlight on Science, Portland, OR (May 14th).
- 2009 Attended seminar, “Social Construction,” School of Public Affairs, University of Colorado Denver, Denver, CO (May 5th-6th).
- 2007 Attended workshop “Special District Election Workshop,” State of Colorado, Department of Local Affairs, Littleton, CO (December 5th).
- 2007 Attended workshop “CU Online’s 2007 Spring Symposium,” University of Colorado, Denver, CO (May 17th).
- 2007 Attended workshop “CU Online’s 2006 Spring Symposium,” University of Colorado, Denver, CO (May 17th).
- 2006 Attended “Mapping Colorado Communities Workshop: An Introduction to GIS & Community Analysis” New Urban Research, Inc., Denver, CO (April 27th).
- 2006 Attended “The Art of Classroom Communication: Tools and Techniques for Handling Difficult Dialogues around Diversity” University of Colorado, Denver, CO (March 29th).

- 2006 Attended “Women Succeeding Faculty Development Symposium” University of Colorado, Denver, CO (March 3rd).
- 2005 Denver Community Leadership Forum. University of Colorado at Denver. Graduate School of Public Affairs. Denver, CO.
- 2005 Attended “Measuring Performance: How Well Are We Doing Our Jobs?” Citizen Advocacy Center, annual meeting, Denver, CO (November 3rd -5th).
- 2005 Attended workshop “CU Online’s Web Graphics Seminar,” University of Colorado, Denver, CO (April 15th).
- 2003 Attended workshop “Educating for Success in the Global Economy,” Center for International Business and Education and Research, University of Colorado, Denver, CO (September 5th).
- 2003 Attended workshop “CU Online’s Spring Symposium,” University of Colorado, Denver, CO (May 22nd).
- 2003 Attended workshop “Making Students Think: The Art of Questioning,” Executive Tower Hotel, Denver, CO (May 7th).
- 2003 Completed “On-Line Board Member Training,” The Council on Licensure, Enforcement and Regulation, The Council of State Governors (March).

AWARDS and HONORS

- 2016 University of Colorado Denver Annual Award for Excellence in Teaching—awarded for teaching excellence performed in 2015 at the School of Public Affairs. Awarded for developing, redesigning, and teaching the online budgeting course, which met with terrific student feedback.
- 2014 University of Colorado Denver Annual Award for Excellence in Service—awarded for professional and scholarly service performed in 2013. Awarded for the following: As MPA director, Christine led our accreditation efforts over the past 2 years. This included breakouts at each of our faculty meetings last year, and developing assessment plans, from scratch, for the 5 key NASPAA competencies. Based upon the comments in fall 2013, our self-study report was well-received, and the issues the site visit team came to review were quite limited in scope. The site visit went well. In addition, Christine has chaired 4 PhD committees, and serves on one more. She manages SPA’s Peace Corps scholarship program, she has done numerous journal reviews, considerable conference work with the public finance associations, and helped convene a group of Fulbright scholars in Africa.
- 2007 Jesse Burkhead Award—My article, co-authored with George M. Guess, “Development of Local Government Debt Financing Markets: Application of a Market-Based Framework,” was recognized by Public Financial Publications, Inc. as the best paper published in *Public Budgeting & Finance* for its innovative and useful study, useful overview of what constitutes good practices, and real world application. Award carries a \$2000 honorarium.
- 1997-1998 John H. Edwards Fellowship—Awarded for "good citizenship, character, especially attitude toward public service and the likelihood of future usefulness to society, scholastic ability, intellectual capacity,...." the award represents one of the highest distinctions for a graduate student at Indiana University.
- 1995 David Loeks Award—Awarded for outstanding second year student in planning by the Department of Urban Affairs at Virginia Polytechnic Institute and State University.
- 1994 Virginia Planner’s Association Award—Awarded for outstanding academic achievement by the Virginia Planner’s Association through the Department of Urban Affairs at Virginia Polytechnic Institute and State University.
- 1990 Graduate, Magna Cum Laude, University of Massachusetts, Amherst MA.
- 1989 Phi Beta Kappa

1989 Mortar Board, Honor Society
1987- Massachusetts State Academic Scholarship
1990

SKILLS

Technical

Budgeting, Advanced Quantitative Methods, Econometrics

Computer Software

MS Word, Word Perfect, Excel, Quatro Pro, SAS, SPSS, Stata, Atlas Geographic Information System, OrgPlus

Foreign Language

Portuguese—sufficient ability to speak, read, write, and conduct research in a Portuguese speaking country.

Spanish—proficient reading and speaking ability and beginning writing ability.

Travel Experience

Extensive travel throughout the world to over forty countries in Southern Africa, Central and Southeast Asia, Europe, and Latin America, including travel to India, Chile, Taiwan, Mexico, Brazil, Argentina, Jordan, and Uganda.