

## TODD L. ELY

School of Public Affairs  
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### EDUCATION

- May 2010                    **New York University, Robert F. Wagner Graduate School of Public Service**  
Ph.D. in Public Administration
- Dissertation: *Three Essays on School Capital: Distribution, Determinants, and the Effects of Litigated Reform* (Advisor: Dr. Amy Ellen Schwartz)
- Fields:                    Financial Management and Public Finance, Public Policy,  
Quantitative Research Methods
- May 1998                    **University of Arizona, School of Public Administration and Policy**  
Master of Public Administration
- May 1995                    **Emory University, Department of Political Science**  
Bachelor of Arts with Honors and Master of Arts

### RESEARCH AND TEACHING INTERESTS

Public and Nonprofit Financial Management, State and Local Government, Public Finance, Education Policy and Finance, Research Methods

### PROFESSIONAL EXPERIENCE

#### **School of Public Affairs, University of Colorado Denver**

- 06/17 – present            Associate Professor  
10/16 – present            Director, Center for Local Government Research and Training  
07/22 – 07/24              Director, Master of Public Administration (MPA) Program  
09/10 – 06/17              Assistant Professor  
09/09 – 05/10              Senior Professional Research Assistant, Center for Education Policy Analysis

#### **Governance Institute**

- 05/07 – 07/09              Researcher, Government by Investigation Project (P.I. Paul C. Light)

#### **Robert F. Wagner Graduate School of Public Service, New York University**

- 10/08 – 06/09              Research Assistant, Institute for Education and Social Policy (IESP)  
04/05 – 05/07              Project Assistant, The Organizational Performance Initiative (P.I. Paul C. Light)  
01/05 - 05/08              Lecturer on Public Administration and Teaching Colleague

#### **School of Public Administration and Policy, University of Arizona**

- 05/02 - 12/03              Program Coordinator, Sr.  
▪ Responsible for Master of Public Administration (MPA) program operations

**Accenture (formerly Andersen Consulting)**

09/98 - 05/02            Consultant

**School of Public Administration and Policy, University of Arizona**

08/97 - 08/98            Research Assistant (P.I. Edella Schlager)

**PEER-REVIEWED PUBLICATIONS (\* denotes lead/corresponding author for co-authored articles)**

1. \***Ely, T.**, Katz, J., and T. Calabrese. Endowment Building and Use by Nonprofits: An Integration of Theory and Practice. *Nonprofit Management & Leadership*, 34, no. 2 (2023): 317–343.
2. \***Ely, T.**, Calabrese, T., and J. Jung. Research Implications of Electronic-Filing of Nonprofit Information: Lessons from the United States' Internal Revenue Service Form 990 Series. *VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations*, 34, no. 1 (February 2023): 20-28.
3. Calabrese, T. and **Ely, T.** How U.S. Private Foundations Change Payouts Based on Financial Shocks: Revealed Publicness or Revealed Privatness? *Journal of Public Administration Research and Theory*, 32, no. 1 (January 2022): 166-182.
4. Hogg-Graham, R., Edwards, K., **Ely, T.**, Mochizuki, M., and D. Varda. Exploring the Capacity of Community-based Organisations to Absorb Health System Patient Referrals for Unmet Social Needs. *Health and Social Care in the Community*, 29, no. 2 (March 2021): 487-495.
5. Varda, D., Edwards, K., **Ely, T.**, and R. Hogg Graham. Community Carrying Capacity to Address Health System Referrals: A Networked Approach. *Journal of Health and Human Services Administration*, 43, no. 2 (2020): 154-177.
6. \***Ely, T.**, Katz, J., and T. Calabrese. Starting from Scratch: Building of meaningful endowments by public charities. *Nonprofit Management & Leadership*, 31, no. 1 (Fall 2020): 33-55.
7. \***Ely, T.**, Edwards, K., Hogg Graham, R., and D. Varda. Using Social Network Analysis to Understand the Perceived Role and Influence of Foundations. *Foundation Review*, 12, no. 1 (March 2020): 30-44.
8. \***Ely, T.**, Propheter, G., Jones, R., and S. Wasserman. What Gets Measured, Gets Done: Understanding and Addressing Middle-Class Challenges (Viewpoint). *Public Administration Review*, 79, no. 5 (Sept./Oct. 2019): 768-771.
9. Crow, D., Albright, E., **Ely, T.**, Koebele, E. and L. Lawhon. Do Disasters Lead to Learning? Financial Policy Change in Local Government. *Review of Policy Research*, 35, no. 4 (July 2018): 564-589.
10. Calabrese, T. and **Ely, T.** Understanding and Measuring Endowment in Public Charities. *Nonprofit and Voluntary Sector Quarterly*, 46, no. 4 (August 2017): 859-873.

11. \***Ely, T.** and Calabrese, T. Public Borrowing for Private Organizations: Costs and Structure of Tax-Exempt Debt through Conduit Issuers. *Public Budgeting & Finance*, 37, no. 1 (Spring 2017): 3-25.
12. \***Ely, T.** and Martell, C. Costs of Raising (Social) Capital through Mini-Bonds. *Municipal Finance Journal*, 37, no. 3 (Fall 2016): 23-44.
13. \***Ely, T.** and Calabrese, T. Leveling the Field: The Taxpayer Relief Act of 1997 and Tax-Exempt Borrowing by Nonprofit Colleges and Universities. *National Tax Journal*, 69, no. 2 (June 2016): 387-412.
14. Calabrese, T. and **Ely, T.** Borrowing for the Public Good: The Growing Importance of Tax-Exempt Bonds for Public Charities. *Nonprofit and Voluntary Sector Quarterly*, 45, no. 3 (June 2016): 458-477.
15. \***Ely, T.** and Calabrese, T. To Give is to Get: The Promotional Role of Investment Bankers in Local Bond Elections. *The American Review of Public Administration*, 45, no. 5 (September 2015): 503-524. (lead article)
16. **Ely, T.** Government by Advice: Public Participation and Policymaking through Advisory Ballot Measures. *State and Local Government Review*, 47, no. 2 (2015): 92-101.
17. \***Ely, T.** and Teske, P. Implications of Public School Choice for Residential Location Decisions. *Urban Affairs Review*, 51, no. 2 (March 2015): 175–204.
18. Calabrese, T. and **Ely, T.** Pension Bonds and Government Spending. *Public Budgeting & Finance*, 33, no. 4 (Winter 2013): 43–65.
19. \***Ely, T.** and Fermanich M. Learning to Count: School Finance Formula Count Methods and Attendance-Related Student Outcomes. *Journal of Education Finance*, 38, no. 4 (Spring 2013): 343-369.
20. \***Ely, T.**, Martell, C. and Kioko, S. Determinants of the Credit Rating Fee in the Municipal Bond Market. *Public Budgeting & Finance*, 33, no. 1 (Spring 2013): 25-48.
21. \***Ely, T.** and Jacob, B. Beating the Clock: Strategic Management under the Threat of Direct Democracy. *Public Administration Review*, 73, no. 1 (Jan./Feb. 2013): 38-48.
22. **Ely, T.** Indirect Aid for Uncertain Times: The Use of State Credit Enhancement Programs. *Municipal Finance Journal*, 33, no. 2 (Summer 2012): 61-86.
23. **Ely, T.** No Guaranties: The Decline of Municipal Bond Insurance. *Public Budgeting & Finance*, 32, no. 1 (Spring 2012): 105–127.

## BOOKS

1. Guy, M. & **T. Ely.** *Essentials of Public Service: An Introduction to Contemporary Public Administration*. 2<sup>nd</sup> edition. Melvin & Leigh, Publishers: Irvine, CA, 2022 (ISBN: 978-1-73604022-5).
2. Guy, M. & **T. Ely.** *Essentials of Public Service: An Introduction to Contemporary Public Administration*. Melvin & Leigh, Publishers: Irvine, CA, 2018 (ISBN: 978-0-99923590-4).

## BOOK CHAPTERS AND NON-REFEREED ARTICLES

1. VanRaemdonck, L., **Ely, T.**, Miller, S., & Halstead, M. "Building a New County Health Department" in Kim Nelson, ed. *Managing Local Government: Cases in Effectiveness*. 2<sup>nd</sup> Edition. International City/County Management Association (ICMA) Press (forthcoming).
2. **Ely, T.** "Charting a Course through Financial, Legal, and Headline Risk: Improper Investment Losses at Hmong College Prep Academy in St. Paul, Minnesota" in Dennis Young & Elizabeth Searing, eds. *Case Studies in Nonprofit Organizational Resilience*. Edward Elgar Publishing, Ltd. (forthcoming).
3. **Ely, T.** & Calabrese, T. "Shaking the Foundations: Calls for Change in Private Foundation Practices during the COVID-19 Pandemic" in Dennis Young & Elizabeth Searing, eds. *Case Studies in Nonprofit Organizational Resilience*. Edward Elgar Publishing, Ltd. (forthcoming).
4. Calabrese, T. & **T. Ely**. "Endowment" in *The Encyclopedia of Nonprofit Management, Leadership and Governance*, Kevin Kearns & Wen-Jiun Wang, eds., Edward Elgar Publishing (U.K.), 2023: 202-207.
5. **Ely, T.** & Guy, M. "Understanding Legal Constraints and Internal Management Practices." In *The Effective Local Government Manager*, Fourth Edition (Robert E. Lee & Michael Abels, eds.). Washington, D.C.: International City/County Management Association, 2022 (ISBN: 978-0-87326-005-3): 51-87.
6. Calabrese, T. & **T. Ely**. "Nonprofit Profits: Slack, Surplus, and Reserves." In *Financing Nonprofit Organizations* (M. Elena Romero-Merino & Inigo Garcia-Rodriguez, eds.), Routledge, 2020: 114-128.
7. Baxter, P., **Ely, T.**, & Teske, P. Redesigning Denver's Schools: The Rise and Fall of Superintendent Tom Boasberg. *Education Next*. Spring 2019/Vol. 19, No. 2: 44-56.
8. **Ely, T.** The Quality of Enrollment Forecasts by Nonprofit Charter Schools, in *The Palgrave Handbook of Government Budget Forecasting* (Daniel Williams & Thad Calabrese, eds.), Palgrave Macmillan, 2019: 325-344.
9. Baxter, P., **Ely, T.**, & Teske, P. A Bigger Slice of the Money Pie: Charters in Colorado and Florida Win Share of Local Tax Dollars. *Education Next*. Spring 2018/Vol. 18, No. 2: 32-38.
10. Teske, P., Yettick, H., **Ely, T.**, & M. Klute. Denver makes a fairer choice. *Phi Delta Kappan*, 97, no. 2 (October 2015): 68-73.
11. **Ely, T.** "Capital Financing for Education." In Dominic J. Brewer & Lawrence O. Picus, eds. *Encyclopedia of Education Economics and Finance*, SAGE Reference, 2014: 101-105.
12. **Ely, T.** "Infrastructure Financing and Student Achievement." In Dominic J. Brewer & Lawrence O. Picus, eds. *Encyclopedia of Education Economics and Finance*, SAGE Reference, 2014: 403-407.

13. **Ely, T.** *Managing the Fiscal Metropolis: The Financial Policies, Practices, and Health of Suburban Municipalities* by Rebecca M. Hendrick (book review), *International Public Management Journal*, 16, no. 1 (2013): 167-170.

## PROFESSIONAL REPORTS AND OTHER PUBLICATIONS

1. **Ely, T.** Divesting University Endowments: Easier Demanded Than Done. *The Conversation*, May 9, 2024 (<https://theconversation.com/divesting-university-endowments-easier-demanded-than-done-229347>).
2. **Ely, T.**, Martell, C., & Propheter, G. *Financing Capital Projects: Equity Considerations for the Use of Long-Term Revenue Bonds*, Prepared for Westminster City Council, March 2024 (<https://cityofwestminster.primegov.com/api/compilemeetingattachmenthistory/historyattachment/?historyId=f44c0c91-47cf-4243-a798-66fc1c2cbb6e>).
3. McDonald, B., et al. Establishing an Agenda for Public Budgeting and Finance Research. *Public Finance Journal*. 1, no. 1 (2024): 9-28. [a community project publication]
4. **Ely, T.** & Propheter, G. *Who Pays?* Center for Local Government Research and Training, University of Colorado Denver: September 2023 (<https://www.bellpolicy.org/2023/10/19/who-pays/>).
  - a. **Ely, T.** & Propheter, G. *Part I: Who Pays? Intrastate Variation in Colorado's State and Local Public Revenues*. Center for Local Government Research and Training, University of Colorado Denver: September 2023 ([https://www.bellpolicy.org/wp-content/uploads/1677956\\_WhoPays\\_121323.pdf](https://www.bellpolicy.org/wp-content/uploads/1677956_WhoPays_121323.pdf)).
  - b. Propheter, G. & **Ely, T.** *Part II: Variation in Colorado's Effective Sales Tax Rates*. Center for Local Government Research and Training, University of Colorado Denver: September 2023 (<https://www.bellpolicy.org/wp-content/uploads/WhoPays-Part2-092123.pdf>).
5. **Ely, T.** & Propheter, G. *Inflation and Colorado's Middle Class*. Center for Local Government Research and Training, University of Colorado Denver: December 2022 (<https://www.bellpolicy.org/2022/12/15/inflation-and-colorados-middle-class/>).
  - a. *Part 1: What's Inflation and How Do We Measure It?* (<https://www.bellpolicy.org/wp-content/uploads/InflationBrief1.pdf>).
  - b. *Part 2: Inflation in Colorado: A Closer Look* (<https://www.bellpolicy.org/wp-content/uploads/InflationBrief2.pdf>).
  - c. *Part 3: Inflation, Public Services, & TABOR* (<https://www.bellpolicy.org/wp-content/uploads/InflationBrief3.pdf>).
6. Baxter, P., Nicotera, A., Fuller, E., Panzer, J., **Ely, T.**, & P. Teske. *The System-Level Effects of Denver's Portfolio District Strategy: Technical Report*. Center for Education Policy Analysis, University of Colorado Denver: 2022.
7. **Ely, T.** *Foundations of Colorado*. Denver, CO: Center for Local Government Research and Training, University of Colorado Denver: August 2022 (project website: <https://www.coloradofoundations.org/>).

8. **Ely, T.** & Calabrese, T. (July 9, 2020). *Borrowing for Impact: Leveraging Foundation Endowments with Debt*. (NCNE Brief No. 2020-1). National Center on Nonprofit Enterprise (NCNE). <https://nationalcne.org/2020/07/16/borrowing-for-impact-leveraging-foundation-endowments-with-debt/>
9. **Ely, T.**, Teske, P., & Swann, W. (November 2019). *Executive Summary: Learning from the State of Colorado's Recent Performance Improvement and Efficiency Initiatives* (Report No. 18-08A). Denver, CO: Colorado Evaluation and Action Lab at the University of Denver. <https://coloradolab.org/wp-content/uploads/2019/11/Executive-Summary.11.1.19.pdf>
10. **Ely, T.**, Swann, W., & Teske, P. (November 2019). *Looking Back, Thinking Forward: Leading Performance Improvement Initiatives in Colorado State Government*. (Report No. 18-08B). Denver, CO: Colorado Evaluation and Action Lab at the University of Denver. <https://coloradolab.org/wp-content/uploads/2019/11/Report-1-Leading-Performance.11.1.2019.pdf>
11. **Ely, T.**, Swann, W., & Teske, P. (November 2019). *Making it Work (Better): Implementing Performance Improvement Initiatives in Colorado State Government*. (Report No. 18-08C). Denver, CO: Colorado Evaluation and Action Lab at the University of Denver. <https://coloradolab.org/wp-content/uploads/2019/11/Report-2-Implementing-Performance.11.1.19.pdf>
12. **Ely, T.**, Teske, P., & Swann, W. (November 2019). *Institutionalizing performance: Colorado's SMART Government Act*. (Report No. 18-08D). Denver, CO: Colorado Evaluation and Action Lab at the University of Denver. <https://coloradolab.org/wp-content/uploads/2019/11/Report-3-SMART-Government-Act.11.1.19.pdf>
13. **Ely, T.**, Teske, P., & Swann, W. (November 2019). *Public Display of Performance: The Governor's Dashboard in Colorado*. (Report No. 18-08E). Denver, CO: Colorado Evaluation and Action Lab at the University of Denver. <https://coloradolab.org/wp-content/uploads/2019/11/Report-4-Governors-Dashboard.11.1.19.pdf>
14. Swann, W., **Ely, T.**, & Teske, P. (November 2019). *Leaning In: Lean Process Improvement in Colorado State Government*. (Report No. 18-08F). Denver, CO: Colorado Evaluation and Action Lab at the University of Denver. <https://coloradolab.org/wp-content/uploads/2019/11/Report-5-Lean-Process-Improvement.11.1.19.pdf>
15. Swann, W., **Ely, T.**, & Teske, P. (November 2019). *Good Government in the States: Placing Colorado in the National Landscape of Performance Improvement Initiatives*. (Report No. 18-08G). Denver, CO: Colorado Evaluation and Action Lab at the University of Denver. <https://coloradolab.org/wp-content/uploads/2019/11/Report-6-National-Landscape.11.1.19.pdf>
16. **Ely, T.** (August 2019). *Colorado Paint Stewardship Program Financial Assessment*, Colorado Department of Public Health and Environment (CDPHE). Available at: <https://environmentalrecords.colorado.gov/HPRMWebDrawerHM/RecordView/447957>

17. **Ely, T.** & Propheter, G. *Colorado's Middle Class Families: Characteristics and Cost Pressures*. Center for Local Government Research and Training, University of Colorado Denver: July 2018 (<https://www.bellpolicy.org/2018/07/12/colorado-middle-class-families/>).
18. **Ely, T.** & Rhodes, A. *Nonresident Fees: Practices and Challenges in Colorado Parks and Recreation*. Center for Local Government Research and Training, University of Colorado Denver: February 2018 (<https://digital.auraria.edu/work/ns/c730bed8-006b-46b7-84c5-ec046e94349c>).
19. **Ely, T.** & Calabrese, T. *Financial Reporting Practices for Government Conduit Debt Obligations*. Gil S. Crain Memorial Research Grant Report for the Governmental Accounting Standards Board (GASB). December 2016.
20. **Ely, T.** More and Better Learning Time (MBLT) Research Briefs for the Ford Foundation. School of Public Affairs, University of Colorado Denver.
  - a. *Charter Schools and Expanded Learning Time*, September 2015.
  - b. *Teacher Time and Collective Bargaining Agreements* (with A. Cheng), September 2015.
  - c. *Year-Round School Calendars and Calendar Shifts* (with A. Cheng), September 2015.
  - d. *Breakfast-After-the-Bell: Implications for Students and Schedules* (with A. Cheng), Sept. 2015.
  - e. *Reversing Course: Retrenchment in Expanded Learning Time*, July 2016.
  - f. *Innovation Schools and Expanded Learning Time*, October 2016.
  - g. *Funding Expanded Learning Time in Denver-area Schools*, November 2016.
  - h. *Generating 'More and Better Learning Time' at the District Level: The Case of Englewood Schools*, December 2016.
21. **Ely, T.** & Teske, P. *School Transportation in Colorado: Implications for Expanded Learning Time*. Prepared for Mile High Connects. School of Public Affairs, University of Colorado Denver: May 2014 (<http://milehighconnects.org/wp-content/uploads/2014/12/Transportation-Extended-Learning-Time-Report-2014-sm.pdf>).
22. **Ely, T.** & Teske, P. *Success Express: Transportation Innovation in Denver Public Schools*. Prepared for Mile High Connects. School of Public Affairs, University of Colorado Denver: February 2014 (<http://milehighconnects.org/downloads/success-express-transportation-innovation-in-denver-public-schools/>).
23. Dougherty, P., **Ely, T.**, & Reichardt, R. "ProComp History and DPS Overview", in *Making a Difference in Education Reform: ProComp External Evaluation Report 2006-2010*. Prepared for the Denver Public Schools. The Evaluation Center, University of Colorado Denver: October 2011, pgs. 12-32.
24. Reichardt, R., **Ely, T.**, & Dougherty, P., "Attracting and Retaining High Quality Educators", in *Making a Difference in Education Reform: ProComp External Evaluation Report 2006-2010*. Prepared for the Denver Public Schools. The Evaluation Center, University of Colorado Denver: October 2011, pgs. 127-159.
25. Weinstein, M., Jacobowitz, R., **Ely, T.**, Landon, K., & Schwartz, A.E. *New Schools, New Leaders: A Study of Principal Turnover and Academic Achievement at New High Schools in New York City*. Condition Report Prepared for the Education Finance Research Consortium. Institute for Education and Social Policy, New York University: June 2009.

## RESEARCH FUNDING AND CONSULTING

1. Title: Inflation and Colorado's Middle Class/ Who Pays in Colorado  
Source: Bell Policy Center  
Role: PI (G. Propheter, Co-PI)  
Years: 2022-2023
2. Title: Understanding and Leveraging Philanthropic Foundations in Colorado's Urban Areas  
Source: Presidential Initiative on Urban and Place-Based Research, University of Colorado Denver  
Role: PI  
Years: 2020
3. Title: Tools to Leverage Endowment Assets for Greater Social Impact  
Source: Summer Research Grant, Jake Jobs Center for Entrepreneurship, University of Colorado Denver Business School  
Role: PI  
Years: 2020
4. Title: Credit Enhancement Program Technical Assistance and Monitoring (U.S. Department of Education)  
Source: Manhattan Strategy Group  
Role: Subject Matter Expert (SME)  
Years: 2020 – present
5. Title: IRS Form 990 Redesign  
Source: School of Public Affairs Faculty Investment Fund, University of Colorado Denver  
Role: PI  
Years: 2019 – 2020
6. Title: Colorado Paint Stewardship Program Financial Assessment Project  
Source: Colorado Department of Public Health and Environment (CDPHE)  
Role: PI  
Years: 2019
7. Title: Learning from the State of Colorado's Recent Performance and Efficiency Initiatives  
Source: Quick Turn Around, Actionable Research to Improve the Lives of Coloradans, Colorado Evaluation and Action Lab, University of Denver  
Role: PI (P. Teske, Co-PI)  
Years: 2018 – 2019
8. Title: Aligning the Delivery and Finance Systems of the Social Service Sector to Absorb Hospital/Clinical Social Determinant of Health Referrals  
Source: Systems for Action: Systems and Services Research for a Culture of Health, Robert Wood Johnson Foundation  
Role: Co-Investigator (D. Varda, PI)  
Years: 2018 – 2019



9. Title: Middle Class Economic Analysis  
Source: Bell Policy Center  
Role: PI (G. Propheter, Co-PI)  
Years: 2017 – 2018
10. Title: Managing Capital in Nonprofit and Public Organizations  
Source: School of Public Affairs Faculty Investment Fund, University of Colorado Denver  
Role: PI  
Years: 2016
11. Title: Credit Enhancement Program Technical Assistance and Monitoring (U.S. Department of Education)  
Source: Westat  
Role: Subject Matter Expert (SME)  
Years: 2015 – 2019
12. Title: Interpretation No. 2, Disclosure of Conduit Debt Obligations  
Source: Gil S. Crain Memorial Research Grant, Governmental Accounting Standards Board (GASB)  
Role: PI (T. Calabrese, Co-PI)  
Years: 2014
13. Title: Denver Metro Area 'More and Better Learning Time' (MBLT) Landscape  
Source: Ford Foundation  
Role: PI  
Years: 2013 – 2016
14. Title: Transportation Strategies for Extended Learning Time in Colorado  
Source: The Denver Foundation (on behalf of Mile High Connects)  
Role: PI (P. Teske, Co-PI)  
Years: 2013 – 2014
15. Title: Nonprofit Financial Management Project  
Source: Faculty Development Grant, University of Colorado Denver  
Role: PI  
Years: 2012 – 2013
16. Title: Parents, Families, and School Choice  
Source: Research Grants Program (NSF Grant DRL-0941014), American Educational Research Association (AERA)  
Role: PI (P. Teske, Co-PI)  
Years: 2011 – 2012
17. Title: Young Upwardly Mobile Professors Grant  
Source: University of Colorado Denver  
Role: PI  
Years: 2011 – 2016

## AWARDS AND HONORS

2024	Faculty Research Award Co-Winner, School of Public Affairs, CU Denver
2023	Faculty Teaching Award Honorable Mention, School of Public Affairs, CU Denver
2022	TIAA Chancellor's Urban Engaged Scholar, CityCenter, CU Denver <ul style="list-style-type: none"><li>• Recognizes the outstanding contributions of faculty to the Denver-metro region through their research activities (<a href="https://www.ucdenver.edu/centers/city-center/programs/chancellor-s-urban-engaged-scholars">https://www.ucdenver.edu/centers/city-center/programs/chancellor-s-urban-engaged-scholars</a>)</li></ul>
2022	Faculty Teaching Award, School of Public Affairs, CU Denver
2020	Faculty Teaching Award, School of Public Affairs, CU Denver
2019	Senior Fellow, Colorado Applied Research and Action Network (CARAN)
2019	Faculty Service Award, School of Public Affairs, CU Denver
2019	Faculty Research Award Honorable Mention, School of Public Affairs, CU Denver
2018	GuideStar for Education Program Awardee
2017	Faculty Research Award, School of Public Affairs, CU Denver
2017	Faculty Service Award Honorable Mention, School of Public Affairs, CU Denver
2016	Faculty Teaching Award Honorable Mention, School of Public Affairs, CU Denver
2016	Faculty Research Award Honorable Mention, School of Public Affairs, CU Denver
2015	Faculty Teaching Award, School of Public Affairs, CU Denver
2014	Gil Crain Memorial Research Award, Governmental Accounting Standards Board (GASB) (with Thad Calabrese)
2014	Downtown Denver Faculty Assembly Award, University of Colorado Denver Faculty Recognition Program (March)
2014	Faculty Research Award Honorable Mention, School of Public Affairs, CU Denver
2011	Funded Participant, Faculty Institute for the Teaching of Statistics with Large-Scale Data Sets at Stanford University, American Educational Research Association (AERA)
2009, 2010	Roe L. Johns Travel Grant, American Education Finance Association
2008	Steven A. Finkler Doctoral Student Teaching Award, NYU Wagner
2004 - 07	Doctoral Student Tuition Scholarship, NYU Wagner
1998	Presidential Management Intern Finalist
1998	Andrews Scholarship, Arizona City/County Managers' Association
1996 - 98	Graduate Tuition Scholarship, School of Public Administration and Policy, University of Arizona
1994	Phi Beta Kappa, Emory University
1991 - 95	Robert W. Woodruff Scholar, Emory University

## CONFERENCE AND INVITED PRESENTATIONS

1. Ely, T. & Calabrese, T. Rhyme or Reason: Variation in Nonprofit Fiscal Years. Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) Conference, Orlando, FL, November 2023 and West Coast Nonprofit Data Conference, Phoenix, AZ, April 2024.

2. Ely, T. & Calabrese, T. Timing is Everything: Exploring Government Fiscal Year Alignment. Association for Budgeting and Financial Management (ABFM) Conference, Denver, CO, October 2023.
3. Ely, T. & Propheter, G. Who Pays? Intrastate Variation in Colorado's State and Local Public Revenue Sources. Building Academic-Practice Partnerships in Public Finance at Wichita State University's Hugo Wall School of Public Affairs, Wichita, KS, March 31, 2023.
4. Calabrese, T. & Ely, T. Resource Inequality in the Nonprofit Sector. Association for Budgeting and Financial Management (ABFM) Conference, Miami, FL, September 2022 and Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) Conference, Raleigh, NC, November 2022.
5. Ely, T. & Calabrese, T. D. Government Fiscal Year Alignment. Western Social Science Association (WSSA) Conference, Denver, CO, April 2022.
6. Ely, T. Mythbusters: Nonprofit Finance Edition ("Nonprofits shouldn't take on debt"). Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), November 2021.
7. Ely, T., Katz, J., & Calabrese, T. Responsiveness of Rulemaking to Public Comments. Association for Budgeting and Financial Management (ABFM) Conference, Washington, D.C., October 2021.
8. Ely, T., Katz, J., & Calabrese, T. Viewing Nonprofit Priorities through Public Comments: The Redesign of the IRS Form 990. ARNOVA Annual Conference. Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), November 2020.
9. Ely, T. Private Foundation Management Behavior Under Public Constraints. Center for Policy Research Seminar Series. The Maxwell School of Citizenship and Public Affairs, Syracuse University, October 29, 2020. (Invited Presentation)
10. Ely, T. Private Foundation Management Behavior Under Public Constraints. Martin School Seminar. Martin School of Public Policy and Administration, University of Kentucky, October 23, 2020. (Invited Presentation)
11. Ely, T. Assessing Community Carrying Capacity. Back-to-School: Lessons from Public Administration, Colorado City & County Management Association Annual Conference, Glenwood Springs, CO, February 2020. (Invited Presentation)
12. Ely, T., Katz, J., and Calabrese, T. Built to Last: Endowment Building Strategies and Repercussions for Charitable Nonprofits. Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) Conference, San Diego, CA, November 2019.
13. Ely, T., Teske, P., and Swann, W. Institutionalizing Performance Management and Budgeting in State Government. Association for Budgeting and Financial Management (ABFM) Conference, Washington, D.C., September 2019.
14. Ely, T., Katz, J., and Calabrese, T. Built to Last: Endowment Building Strategies and Repercussions for Charitable Nonprofits. Association for Budgeting and Financial Management (ABFM) Conference, Washington, D.C., September 2019.

15. Ely, T., Calabrese, T., and Katz, J. Starting from Scratch: Endowment Building in Charitable Nonprofits. Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) Conference, Austin, TX, November 2018.
16. Jung, J. and Ely, T. Balancing Management Capacity and Grant-Making in Private Foundations: An Investigation of Other Professional Fees. Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) Conference, Austin, TX, November 2018.
17. Ely, T. Does Citizen Oversight Matter for Government Outcomes? Evidence from Municipal Bonds. Association for Budgeting and Financial Management (ABFM) Conference, Denver, CO, October 2018.
18. Ely, T. Starting from Scratch: Endowment Building in Charitable Nonprofits. Association for Budgeting and Financial Management (ABFM) Conference, Denver, CO, October 2018.
19. Ely, T. and Jones, R. Measuring and Responding to Middle-Class Challenges: The State Perspective. The Biden Challenge: How to Revitalize the Middle Class, University of Delaware, Newark, DE, September 28, 2018. (Invited Presentation)
20. Ely, T., Crow, D., Albright, E., Koebele, E. and Lawhon, L. Financial Management Lessons from Natural Disaster Recovery: A Study of Flood Affected Communities in Colorado. Association for Budgeting and Financial Management (ASPA) Conference, Denver, CO, March 2018.
21. Ely, T. and Calabrese, T. Through Thick and Thin: Private Foundation Payouts Across Time. Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) Conference, Grand Rapids, MI, November 2017.
22. Ely, T., Crow, D., Albright, E., Koebele, E. and Lawhon, L. Financial Resilience and Policy Learning in the Aftermath of Natural Disasters: A Study of Flood-Affected Communities in Colorado. Association for Budgeting and Financial Management (ABFM) Conference, Washington, D.C., September 2017.
23. Ely, T. Applied Research in Public Finance Conference at Indiana University, Bloomington, IN, April 2017. (Invited Discussant)
24. Ely, T. and Calabrese, T. Determinants of Nonprofit Endowment Payouts. Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) Conference, Washington, D.C., November 2016.
25. Ely, T. State Credit Enhancement Programs and Borrowing Activity. Association for Budgeting and Financial Management (ABFM) Conference, Seattle, WA, October 2016.
26. Calabrese, T. and Ely, T. Understanding Endowment, Measurement, and Data for Research. Western Social Science Association (WSSA), Reno, NV, April 2016.
27. Ely, T. and Martell, C. Costs of Raising (Social) Capital through Mini-bonds. Western Social Science Association (WSSA), Reno, NV, April 2016.

28. Ely, T. and Calabrese, T. Management Capacity and Charter School Enrollment Projection Accuracy. Association of Education Finance and Policy Conference (AEFP) Conference, Denver, CO, March 19, 2016.
29. Ely, T. and Jacob, B. Local Control and the Administration of Sales and Use Tax. Association for Budgeting and Financial Management (ABFM) Conference, Washington, D.C., October 2015.
30. Ely, T. and Calabrese, T. Budget Uncertainty and the Quality of Nonprofit Charter School Enrollment Projections. a) Association of Education Finance and Policy Conference (AEFP) Conference, Washington, D.C. February 27, 2015 and b) Western Social Science Association (WSSA), Portland, OR, April 9, 2015.
31. Ely, T. and Fermanich, M. Building Blocks: State Funding Policies and Charter School Facilities. Association of Education Finance and Policy Conference (AEFP) Conference, Washington, D.C. February 27, 2015.
32. Ely, T. School Transportation Consultancy. Center on Reinventing Public Education (CRPE) Portfolio Network Meeting, Memphis, TN, January 2015. (Invited Presenter)
33. Ely, T. and Calabrese, T. Access to Low-Cost Capital for Nonprofit Organizations. Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) Conference, Denver, Colorado, November 20, 2014.
34. Ely, T. and Calabrese, T. Leveling the Field: The Role of Tax-Exempt Debt in Financing Nonprofit Institutions of Higher Education. National Tax Association (NTA) Conference, Santa Fe, New Mexico, November 13, 2014.
35. Ely, T. Transportation Issues in Education and Choice. Education Policy Networking Series, CU Denver School of Public Affairs and School of Education and Human Development, October 2014. (Invited Presentation)
36. Ely, T. and Calabrese, T. The Financial Consequences of Government Support to Not-for-Profit Organizations. Association for Public Policy and Management (APPAM) Conference, Albuquerque, New Mexico, November 6, 2014.
37. Ely, T. and Calabrese, T. Availability and Costs of Tax-Exempt Debt for Nonprofit Organizations. Association for Budgeting and Financial Management (ABFM) Conference, Grand Rapids, Michigan, October 3, 2014.
38. Ely, T. and Fermanich, M. Building Blocks: State Funding Policies and Charter School Facilities. Association for Budgeting and Financial Management (ABFM) Conference, Grand Rapids, Michigan, October 2, 2014.
39. Ely, T. and Calabrese, T. Leveling the Field: The Role of Tax-Exempt Debt in Financing Nonprofit Institutions of Higher Education. 2014 Municipal Finance Conference (Hosted by the Brandeis International Business School and The Bond Buyer), Boston, Massachusetts, July 31, 2014.
40. Ely, T. and Calabrese, T. Tax-Exempt Debt and Nonprofit Institutions of Higher Education. Western Social Science Association, Albuquerque, New Mexico, April 2014.

41. Ely, T. and Calabrese, T. The Role of Tax-Exempt Debt in Financing Nonprofit Institutions of Higher Education. Association of Education Finance and Policy Conference, San Antonio, Texas, March 2014.
42. Ely, T. Sharing the Local Story: Success Express. Housing, Transportation, and Education Nexus: An invited, national policy symposium spotlighting Denver's Mile High Connects, Denver, Colorado, February 12, 2014 (Invited Presentation).
43. Ely, T. and Calabrese, T. Borrowing for the Public Good: The Use of Tax-Exempt Debt by Charities. a) Association for Budgeting and Financial Management (ABFM) Conference, Washington, D.C., October 2013 and b) Association for Public Policy and Management (APPAM) Conference, Washington, D.C., November 2013.
44. Ely, T. Charter School Growth and Financing. Colorado Educational and Cultural Facilities Authority (CECFA), Board of Directors Annual Planning Meeting, Vail, Colorado, September 27, 2013. (Invited Presentation)
45. Ely, T. and Jacob, B. The Implications of Local Sales Tax Administration for Municipal Financial Health and Management. 9th Transatlantic Dialogue on Strategic Management of Public Organizations, Baltimore, Maryland, June 2013.
46. Ely, T. and Jacob, B. Scale Economies versus Incentives: The Local Administration of Sales Taxes. Western Social Science Association Conference, Denver, Colorado, April 2013.
47. Ely, T. and Calabrese, T. To Give is to Get: The Promotional Role of Investment Bankers in School District Bond Elections. Association of Education Finance and Policy Conference, New Orleans, Louisiana, March 2013.
48. Ely, T. and Calabrese, T. Campaigning for Pay: The Promotional Role of Investment Bankers in Local Government Bond Elections, Association for Budgeting and Financial Management Conference, New York, New York, October 2012.
49. Ely, T. and Fermanich, M. Learning to Count: Student Count Methods and Student Outcomes. Association for Budgeting and Financial Management Conference, New York, New York, October 2012.
50. Ely, T. Residential Location Decisions and School Choice Behavior. Association of Education Finance and Policy Conference, Boston, Massachusetts, March 2012.
51. Ely, T. and Fermanich M. Learning to Count: Student Count Methods in State School Finance Formulas and Student Outcomes. Association of Education Finance and Policy Conference, Boston, Massachusetts, March 2012.
52. Reichardt, R. and Ely, T. Impact of Denver's ProComp System on Teacher Recruitment and Retention. Association of Education Finance and Policy Conference, Boston, Massachusetts, March 2012.
53. Ely, T. and Fermanich M. Building Blocks: Financing Charter School Facilities. Association for Budgeting and Financial Management Conference, Washington, D.C., October 2011.

54. Ely, T., Martell, C. and Kioko, S. Unveiling the Mystery of the Credit Rating Agency Fee. Association for Budgeting and Financial Management Conference, Washington, D.C., October 2011.
55. Ely, T. and Jacob, B. Local Political Economy. New Frontiers Fall 2011 Workshop on Policy Process Research, University of Colorado Denver, October 12, 2011 (Invited Talk).
56. Ely, T. Indicators of Charter School Financial Health, Get Smart Schools Business Manager's Intensive Training, July 14, 2011 (Invited Talk).
57. Ely, T. and Jacob, B. Strategic Management in the Context of Fiscal Uncertainty: How Direct Democracy Influences the Potential for Strategic Management. 7th Transatlantic Dialogue on Strategic Management of Public Organizations, Newark, New Jersey, June 2011.
58. Calabrese, T. and Ely, T. Money for Nothing? Pension Bonds and Government Spending. Western Social Science Association Conference, Salt Lake City, Utah, April 2011.
59. Ely, T. Indirect Aid for Uncertain Times: State Credit Enhancement Programs for School Districts. Association of Education Finance and Policy Conference, Seattle, Washington, March 2011.
60. Calabrese, T. and Ely, T. School District Pension Bond Issuance and the Influence on Spending Behavior. Association of Education Finance and Policy Conference, Seattle, Washington, March 2011.
61. Ely, T. The Post-Credit Crisis Value of State Credit Enhancement Programs. Association for Budgeting and Financial Management Conference, Omaha, Nebraska, October 2010.
62. Ely, T. Equity, Adequacy, and Measurement of School Facility Quality in New York State. American Education Finance Association Conference, Richmond, Virginia, March 2010.
63. Ely, T. The Effect of Litigated State Finance Reform on School Capital Spending. Presented at a) National Tax Association Conference, Denver, Colorado, November 2009, b) American Education Finance Association Conference, Nashville, Tennessee, March 2009, and c) New York University Wagner Graduate School of Public Service Doctoral Colloquium, New York, New York, February 2010.
64. Ely, T. and Heikkila, T. A Comparative Analysis of the Effect of State Institutions on the Proliferation of Special District Governments. State Politics and Policy Conference, Tucson, Arizona, March 2003.

## **MEDIA MENTIONS/REPORTING COVERAGE**

1. Bonette, Julie. "What You Need to Know About the Israeli Divestment Proposal." *Princeton Alumni Weekly*, September 2024 (<https://paw.princeton.edu/article/what-you-need-know-about-israeli-divestment-proposal>)
2. Rascoe, Ayesha. "College students are back on campus and continuing their calls for divestment from war." *Weekend Edition (NPR)*, September 1, 2024 (<https://www.npr.org/2024/09/01/nx-s1-5092644/college-students-are-back-on-campus-and-continuing-their-calls-for-divestment-from-war>).

3. Aiken, Maddie. "Pitt protesters' demands on divestment, Israeli student groups are part of a national pro-Palestinian movement." *Pittsburgh Post-Gazette*, June 14, 2024 (<https://www.post-gazette.com/news/education/2024/06/14/pitt-protesters-want-divestment-termination-of-israel-affiliated-student-groups/stories/202406120089>).
4. Moody, Josh. "What Makes Current Divestment Demands Different." *Inside Higher Ed*, May 21, 2024 (<https://www.insidehighered.com/news/governance/trustees-regents/2024/05/21/what-makes-current-divestment-demands-different>).
5. Sanchez, Mary. "Campus Protests Highlight the Complexity of Divestment Laws In Missouri And Kansas Block Sales." *Kansas City PBS*, May 21, 2024 (<https://flatlandkc.org/news-issues/campus-protests-highlight-the-complexity-of-divestment/>).
6. Schermele, Zachary. "As summer arrives and universities strike deals with students, campus protests taper off." *USA Today*, May 17, 2024 (<https://www.usatoday.com/story/news/education/2024/05/17/campus-protests-pro-palestinian-war/73702147007/>).
7. Folk, Zachary. "College Protesters Want Divestment From Israel: Here's Why That's So Difficult." *Forbes*, May 16, 2024 (<https://www.forbes.com/sites/zacharyfolk/2024/05/15/college-protesters-want-divestment-from-israel-heres-why-thats-so-difficult/>).
8. Besst, Anika. "What could divestment from Israel look like at Minnesota universities?" *Minnesota Public Radio (MPR) News*, May 9, 2024 (<https://www.mprnews.org/story/2024/05/09/minnesota-university-protests-um-hamline-macalester-how-divestment-israel-work>).
9. Picchi, Aimee. "Some students want their colleges to divest from Israel. Here's what that really means." *CBS News*, May 6, 2024 (<https://www.cbsnews.com/baltimore/news/divest-israel-what-does-it-mean-college-university-endowment-cbs-news-explains/>).
10. Hess, Corrinne. "UW pro-Palestinian protesters: 'We will stay out here until our demands are met'." *Wisconsin Public Radio*, May 6, 2024 (<https://www.wpr.org/news/uw-pro-palestine-protesters-demands-divestment>).
11. Kumar, Divya & Ian Hodgson. "Campus protesters are calling for divestment. What does that mean?" *Tampa Bay Times*, May 4, 2024 (<https://www.tampabay.com/news/education/2024/05/04/divest-florida-campus-protesters-israel-hamas-universities-explained/>).
12. Cercone, Jeff. "Student protesters are calling for divestment from Israel. Here's what that means." *PolitiFact*, May 3, 2024 (<https://www.politifact.com/article/2024/may/03/student-protesters-are-calling-for-divestment-from/>).
13. Ma, Adrian, Darian Woods, Cooper Katz McKim, & Kate Concannon. "Protesters want schools to divest from Israel. How would that work?" *The Indicator from Planet Money (NPR)*, May 2, 2024 (<https://www.npr.org/2024/05/02/1197964363/protesters-want-schools-to-divest-from-israel-but-how-would-it-work>).



14. Nam, Rafael. "Top companies are on students' divest list. But does it really work?" *NPR*, April 30, 2024 (<https://www.npr.org/2024/04/30/1248088063/divest-divestment-university-college-protesters-campus-israel-gaza-invasion>)
15. Scott, Steve. "ON THE RECORD: Students calls for divestment and what they mean." *WCBS News Radio 880* (NY), April 29, 2024 (<https://omny.fm/shows/wcbsam-on-demand/on-the-record-students-calls-for-divestment-and-wh>).
16. Beaty, Thalia. "The protests over the Israel-Hamas war put a spotlight on college endowments." *AP (Associated Press) News*, April 26, 2024 (<https://apnews.com/article/campus-protests-university-endowments-investment-4b393044367becca68f17c3435c91e33>).
17. Beaty, Thalia. "Bill and Lisa Ford to raise \$10M for Detroit youth nonprofit endowments." *AP (Associated Press) News*, March 19, 2024 (<https://apnews.com/article/bill-ford-michigan-central-station-detroit-14278ab34ea82dac91cd735eda3acec0>).
18. Massey, Wyatt. "What the public can and can't know about Four Diamonds, beneficiary of Penn State THON's fundraising." *Spotlight PA*. February 16, 2023 (<https://www.spotlightpa.org/statecollege/2023/02/penn-state-thon-four-diamonds-money/>).
19. Young, Shannon. "A Public Affair: How Is Inflation Affecting Colorado?" *KGNU*. January 4, 2023 (<https://news.kgnu.org/2023/01/a-public-affair-how-is-inflation-affecting-colorado/>).
20. Klamann, Seth. "Report shows which Coloradans getting hit hardest by inflation." *The Denver Post*. December 31, 2022 (<https://www.denverpost.com/2022/12/31/inflation-colorado-spending-costs-housing/>).
21. "Foundations of Colorado Report on Private Non-operating Foundations." *Philanthropy Colorado*. September 12, 2022 (<https://www.philanthropycolorado.org/news/foundations-colorado-report-private-non-operating-foundations>).
22. Miller, Susan and Tom Coyne. "More reform lessons from Denver." *Flypaper* (Thomas B. Fordham Institute). April 7, 2022 (<https://fordhaminstitute.org/national/commentary/more-reform-lessons-denver>).
23. "Election-Palooza 2021." *City Cast Denver*. October 22, 2021 (<https://denver.citycast.fm/>).
24. "Bringing Blockchain to the Community: Berkeley among cities exploring "microbond" investment vehicles marketed directly to residents." *Crypto Quarterly*. April 23, 2021 (<https://a16z.com/crypto-quarterly/>).
25. Shinn, Mary. "Colorado Springs City Council approves bonds for developer, lawsuit seeks details." *The Gazette*. September 6, 2020 (<https://gazette.com/premium/colorado-springs-city-council-approves-bonds-for-developer-lawsuit-seeks-details>).
26. Shinn, Mary. "Neighboring businesses complain Scheels All Sports is getting breaks at their expense." *The Gazette*. September 5, 2020 (<https://gazette.com/premium/neighboring-businesses-complain-scheels-all-sports-is-getting-breaks-at-their-expense>).

27. “Denver RTD discusses how financial impacts of COVID-10 will reshape agencies’ future transit service.” *Mass Transit*. August 20, 2020 (<https://www.masstransitmag.com/management/press-release/21151125/regional-transportation-district-rtd-denver-rtd-discusses-how-financial-impacts-of-covid10-will-reshape-agencies-future-transit-service>).
28. Mika, Dan. “Historic demands on Colorado unemployment trust fund pose risk of payroll tax hike.” *Greeley Tribune*. April 11, 2020 (<https://www.greeleytribune.com/news/historic-demands-on-colorado-unemployment-trust-fund-pose-risk-of-payroll-tax-hike/>).
29. Aguilar, John. “Coronavirus forces some Colorado cities to try virtual democracy.” *The Denver Post*. April 6, 2020 (<https://www.denverpost.com/2020/04/06/coronavirus-colorado-virtual-city-council-meetings/>).
30. Wanek-Libman, Mischa. “Denver RTD moves May service changes up to April as it deals with financial stress surrounding novel coronavirus pandemic.” *Mass Transit*. March 25, 2020 (<https://www.masstransitmag.com/management/article/21131262/denver-rtd-moves-may-service-changes-up-to-april-as-it-deals-with-financial-stress-surrounding-novel-coronavirus-pandemic>).
31. “As Fewer Riders Use Transit During Covid-19, RTD Feels Financial Impacts.” *RTD News|Stop*. March 24, 2020 (<https://www.rtd-denver.com/news-stop/news/fewer-riders-use-transit-during-covid-19-rtd-feels-financial-impacts>).
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34. Barber, Gregory. “How a Blockchain Could Help Roll Out Berkeley’s Next Fire Truck”. *WIRED*. July 9, 2019 (<https://www.wired.com/story/how-blockchain-berkeley-s-next-fire-truck/>).
35. Axelrod, Jason. “The mini-bond issue”. *American City & County*. November 7, 2018 (<https://www.americancityandcounty.com/2018/11/07/the-mini-bond-issue/>).
36. Cornwall, Gail. “How to Create Learning Opportunities for Kids on the Bus”. *KQED News*. September 10, 2018 (<https://www.kqed.org/mindshift/52116/how-to-create-learning-opportunities-for-kids-on-the-bus>).
37. Roberts, Michael. “Why It’s Getting Harder to Reach the Middle Class in Colorado”. *Westword*. August 3, 2018 (<https://www.westword.com/news/why-its-getting-harder-to-reach-the-middle-class-in-colorado-10555088>).
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## MEMBER

American Society of Public Administration, Association for Budgeting and Financial Management, Section on Intergovernmental Administration and Management, Association for Research on Nonprofit Organizations and Voluntary Action, Government Finance Officers Association

## SELECT SERVICE AND LEADERSHIP

### Campus/System Community

2023 - 2024 Faculty Advisor, CU Denver Student International City/County Management Association (ICMA) Chapter  
2023 Member, CU Denver Executive Vice Chancellor for Finance and Administration Search Committee  
2022 - 2024 Member, Graduate Council, Graduate Education, CU Denver  
2022 - 2024 Member, Executive Committee, School of Public Affairs  
2021 - 2024 Member, Faculty Council Budget & Finance Committee, University of Colorado System  
2021 - Member, Certified Public Manager (CPM) Advisory Board, School of Public Affairs  
2021 - 2023 Chair, Faculty Assembly Budget Priorities Committee (BPC), CU Denver  
2021 - 2023 Member, Faculty Assembly Executive Committee, CU Denver  
2021 - 2023 Member, Chancellor's Advisory Committee on Budget (CACB), CU Denver  
2021, 2023 Member, Dean's Review Committee (DRC), School of Public Affairs  
2021 Member, Post Tenure Review Committee, School of Public Affairs  
2020 - Member, Master of Public Administration (MPA) Committee, School of Public Affairs  
2019 - 2020 Member, Bachelor of Arts in Public Service (BAPS) Committee, School of Public Affairs  
2018 Co-Chair, Faculty Search Committee  
2017 - 2022 Director, Local Government Concentration, CU Denver School of Public Affairs  
2016 - 2018 Member, Master of Public Administration (MPA) Committee, School of Public Affairs  
2016, 2018 Member, Academic Personnel Committee (APC), School of Public Affairs  
2016 Member, Faculty Search Committee  
2015 Member, Scholarship Committee, School of Public Affairs  
2014 Member, Academic Program Prioritization Committee, CU Denver  
2013 - 2021 Vice-Chair, CU Denver (Campus-wide) Budget Priorities Committee (BPC)  
2011 - 2013 Member, Master of Public Administration Committee, School of Public Affairs  
2010 - Member, Budget Priorities Committee (BPC), CU Denver (Campus-wide)  
2010 - Member, Budget Committee, School of Public Affairs

### Academic Community

2024 Member, Graduate Academic Program Self Review (GAPS) External Review Team, Department of Political Science, Clemson University  
2023 - Member, NASPAA Local Government Education Committee (Term Ends October 2025)  
2019 - 2023 Member, *Public Budgeting & Finance* Editorial Board  
2019 - 2021 Chair, Awards Committee, American Society for Public Administration (ASPA) Section on Intergovernmental Administration and Management (SIAM)  
2019 Member, ABFM Nominations Committee  
2018 Member, ABFM Conference Organizing Committee  
2017 - 2021 Executive Committee Member, American Society for Public Administration (ASPA) Section on Intergovernmental Administration and Management (SIAM)

- 2016 Member, ABFM Conference Program Committee  
2013 Member, ABFM Michael Curro Award Committee  
2010 - Reviewer (*AERA Open*, *American Political Science Review*, *American Review of Public Administration*, Center on Reinventing Public Education, CQ Press, *Economics of Education Review*, *Education Finance & Policy*, *International Public Management Journal*, *Journal of Public Administration Research and Theory*, *Journal of Public Affairs Education*, *Journal of Public and Nonprofit Affairs*, *Journal of Public Budgeting, Accounting & Financial Management*, *Journal of Social Equity and Public Administration*, *Journal of Urban Affairs*, McGraw Hill, *Municipal Finance Journal*, *National Tax Journal*, *Nonprofit Management and Leadership*, *Nonprofit and Voluntary Sector Quarterly*, Palgrave Macmillan, *Policy Studies Journal*, *Public Administration*, *Public Administration Review*, *Public Budgeting & Finance*, *Public Management Review*, *Public Performance and Management Review*, *Public Works Management & Policy*, *Review of Public Personnel Administration*, Rowman & Littlefield, Smith Richardson Foundation, *State and Local Government Review*, *The Foundation Review*, *Urban Affairs Review*, *VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations*)

### Practitioner Community

- 2024 Presenter, Financing Capital Projects: Equity Considerations for the Use of Long-Term Revenue Bonds, Westminster City Council Study Session (April 1, <https://youtu.be/iwhc2FjzF4I?t=4184>)  
2022 Presenter, Public Private Partnerships, Mandela Washington Fellowship for Young African Leaders. University of Colorado Denver School of Public Affairs (June 10)  
2020 - Member, Research Advisory Network (RAN), National Center on Nonprofit Enterprise  
2020 - 2021 Member, Engaging Local Government Leaders (ELGL) Academic Brain Trust  
2020 Presenter, What's the Capacity of Your Local Social Sector? Strategies to Respond to Growing Demand for Services, Alliance for Strong Families and Communities Webinar  
2020 Presenter, CU Denver School of Public Affairs Webinar: Fiscal Implications of the COVID-19 Crisis for State and Local Governments (and You) (May 21)  
2019 Presenter, California League of Bond Oversight Committees Annual Conference (March 25)  
2018 Presenter, "The Middle Class", City and County of Denver Central Library "Pop Your Mind" Event (August 14)  
2018 Instructor, CU Denver, Strategic Planning and Management, Certified Public Manager (CPM) Program  
2018 Presenter, "Gentrification", Diversity in Service Leadership Annual Weekend Conference, Public Policy and International Affairs Program (June 9)  
2018 Presenter, "Colorado's Middle Class Squeeze: New Data and Insights" School of Public Affairs First Friday Breakfast (April 6)  
2018 Moderator, "Gentrification in Denver: Can We Achieve Balanced and Equitable Development?" School of Public Affairs First Friday Breakfast (February 2)  
2017 Moderator, "Affordable Housing: What Comes Next?" School of Public Affairs First Friday Breakfast (January 6)  
2016 Participant, Municipal Securities Rulemaking Board (MSRB) Municipal Finance Researchers Workshop, Washington, DC (March 10)  
2014 - 2018 Public Representative, Colorado Municipal Bond Supervision Advisory Board (Appointed by Governor John Hickenlooper)  
2013 Participant, Civil Rights Research Roundtable on Education (Denver, Colorado)

- 2013 Moderator, "Denver's Budget: Where We Are and Where We Are Headed", Buechner Institute of Governance (January)
- 2011 Moderator, "Ballot Issues and Education Fixes in Colorado", Buechner Institute of Governance (October)
- 2001 - 2002 Member, AmeriCorps, Twenty-first Century Scholars Program (Bloomington, Indiana)

## **TEACHING AND MENTORING**

### **Doctoral Dissertation Committees**

1. Michael Bell, Advisor (current)
2. Aislinn Walsh, Advisor (current)
3. Elliot Zettas, Advisor (current)
4. Emily Brixey, Committee Member, Completed Spring 2024
5. Karen Aarestad, Advisor, Assistant Vice Chancellor (University of Colorado Anschutz Medical Campus), Completed Fall 2022
6. Erik Fuller, Advisor, Completed Summer 2021
7. Alexis Kennedy, Advisor, Assistant Professor (Colorado State University), Completed Summer 2021
8. Jihye Jung, Advisor, Assistant Professor (Hainan University-Arizona State University International Tourism College), Completed Summer 2020
9. Juniper Katz, Committee Member, Assistant Professor (University of Massachusetts Amherst), Completed Spring 2020
10. Anubhav Gupta, External Committee Member (New York University), Assistant Professor (Lee Kuan Yew School of Public Policy, National University of Singapore), 2019
11. Pawinee Chuayprakong, Committee Member, Junior Lecturer (Graduate School of Public Administration - National Institute of Development Administration), Completed Summer 2019
12. Jennifer Kagan, Committee Member, Assistant Professor (University of Hawaii Manoa), Completed Summer 2019
13. Sojin Jang, Committee Member, Assistant Professor (University of Nebraska Omaha), Completed Spring 2018
14. Vanessa Fenley, Committee Member, Assistant Professor (University of Nevada Las Vegas), Completed Fall 2017
15. Brenda Bautsch Dickhoner, Advisor, Chief Executive Officer, Ready Colorado, Completed Spring 2017
16. Sam Larson, Committee Member, Associate Professor (University of Wisconsin Oshkosh, Department of Public Administration), Completed Spring 2017
17. George Middlemist, Committee Member, Chief Financial Officer (Northern Illinois University), Completed Spring 2017
18. Patrick Lane, Committee Member, Vice President, Policy Analysis and Research (Western Interstate Commission for Higher Education), Completed Fall 2015
19. B. Kathleen Gallagher, Committee Member, Regional Sites MPA Coordinator and Professor of Practice (Texas Tech University, Department of Political Science), Completed Spring 2014